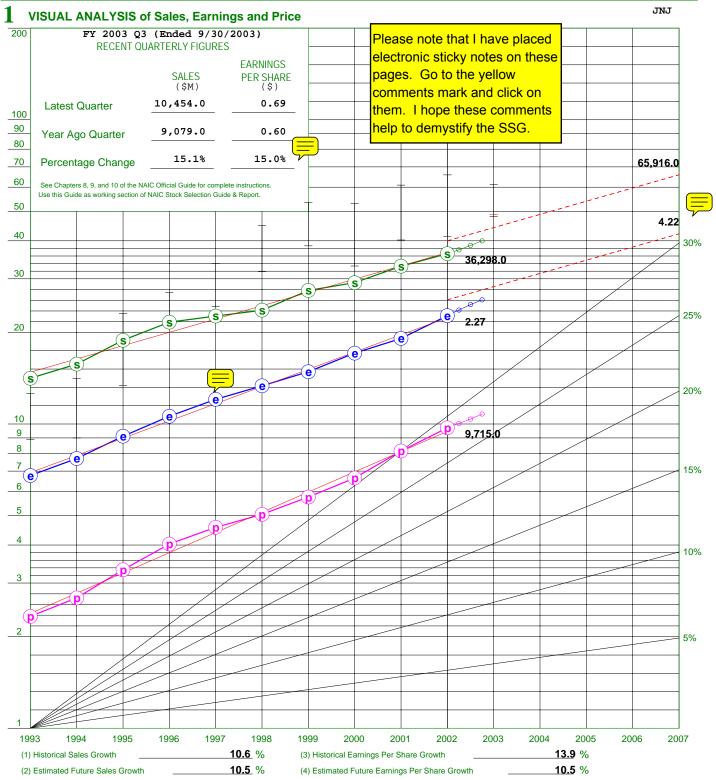


Stock Selection Guide ®

The most widely used aid to good investment judgment

	=									
Company Johnson & Johnson	HNSON		Da	te <u>11/</u>	10/03					
Prepared by MG	Г	Oata tak	ken from	NAI	C Data					
Where traded Myse Major product/service Pharmaceuti										
CAPITALIZATION Outstanding	CAPITALIZATION Outstanding Amounts Reference									
Preferred(\$M)	0.0	% Ir	nsiders	% Inst	itution					
Common(M Shares)	2,968.9	.9 1.0		63	.8					
Debt(\$M) 0.0	% to Tot.Cap.	0.0	% Potent	tial Dil.	None					



(JNJ)		11/10/03

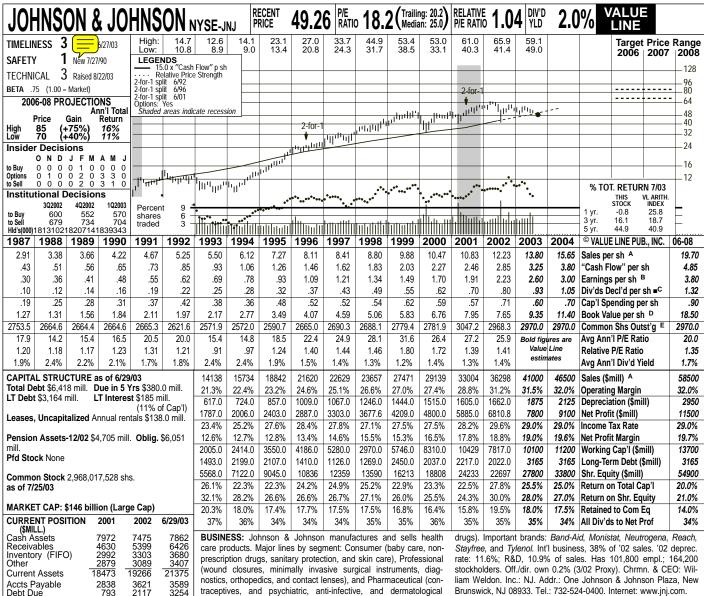
		1993	1994	1995	1996	1997	1998	1999	2000	2001	2002	LAST 5	TRE	ND
		1993	1334	1993	1990	1997	1990	1333	2000	2001	2002	YEAR AVG.	UP	DOWN
1	% Pre-tax Profit on Sales (Net Before Taxes ÷ Sales)	16.5	17.0	17.6	18.7	20.2	21.3	20.9	22.8	24.7	26.8	23.3	UP (
E	% Earned on Equity (E/S ÷ Book Value)	31.3	27.8	26.1	26.1	26.2	26.4	25.5	25.3	24.0	29.7	26.2	UP	

3 PRICE-EARNINGS HISTORY as an indicator of the future

This shows how stock prices have fluctuated with earnings and dividends. It is a building block for translating earnings into future stock prices.

		PRESE	NT PRICE	48.730	HI	IGH THIS YEAR	61.2	48 LOW TH	IIS YEAR	48.050
	Year	A PR	ICE B	C Earnings Per		D Price Earn	•	F Dividend	G % Payout	H % High Yield
		HIGH	LOW	Share		HIGH A ÷ C	LOW B ÷ C	Per Share	F ÷ C X 100	F ÷ B X 100
1	1998	44.9	31.7	1.34		33.6	23.7	0.485	36.3	1.5
2	1999	53.4	38.5	1.49		36.0	25.9	0.545	36.7	1.4
3	2000	53.0	33.1	1.71		31.0	19.4	0.620	36.3	1.9
4	2001	61.0	40.3	1.91		31.9	21.1	0.700	36.6	1.7
5	2002	65.9	41.4	2.27		29.0	18.2	0.795	35.0	1.9
6	TOTAL		185.0			161.5	108.3		180.9	
7	AVERAGE		37.0			32.3	21.7		3	
8	AVERAGE PR	ICE EARNINGS RAT	10 27	.0	9	CURRENT PRIC	CE EARNINGS RA	TIO	19.0	

	EVALUATING RISK and		and are made of the think it	our love tht'	alaht call The constal 1	usmalda ratio la th - ! t '	the whole or decrees	
	Assuming one recession and one business boom e A HIGH PRICE NEXT 5 YEARS	every 5 years	nns are made of how high and h	now low the stock m	nignt sell. The upside-do	wnside ratio is the key to evalua	ting risk and reward.	
	Avg. High P/E 32.3		mate High Earnings/Share	e	4.22	= Forecast High Price \$;	116.9
	(3D7 as ad) B LOW PRICE NEXT 5 YEARS	j.)						(4A1)
	(a) Avg. Low P/E 21.7	18.8	X Estimated Low Earn	ings/Share	2.27	= \$	42.7	
	(b) Avg. Low Price of Last 5 Year	BE7 as adj.)	37.0	3				
	(b) Avg. Low rince of Last 3 Tear		(3B7)	-				
	(c) Recent Severe Market Low Pr	rice =	40.3	_				
	(d) Price Dividend Will Support	Present Divd.		960	=	50.0	_	
	Selected Estimate Low Price	High Yield	(H) 0 •	.019			¢	36.0
						=	Φ	(4B1)
	C ZONING 116.9 High Forecast Pr	rice Minus	36.0 Low Fored	ast Price Equa	ls 80.	.9 Range. 1/3 of Ran	ge =	20.2
	(4A1)		(4B1)	,aot 1 1100 Equa	(C			CD)
	(4C2) Lower 1/3 = (4B1)	36.0	to	56.2	(Buy)	Note: Ranges ch	anged to 25	5%/50%/25%
	(4C3) Middle 1/3 =	56.2	to	96.7	. ,,	_		.,, ,
	(4C4) Upper 1/3 =	96.7	to	116.9	(Mayb	e)		
	(4C4) Opper 7/3 =				(4A1) (Sell)	_		
	Present Market Price of		48.730	i	s in the	Buy (4C5)		Range
	D UP-SIDE DOWN-SIDE RATIO (Potent	tial Gain vs. Risk	of Loss)					
			,					
	High Price (4A1) 116.9	Minus Presen	,	0)
	48.730		t Price 48.73	= _	68.2		5.4	To 1
	Present Price48.730	Minus Low	t Price 48.73 Price (4B1) 36.0	= _	12.7		5.4 (4D)	To 1
	Present Price 48.730 E PRICE TARGET (Note: This shows the	Minus Low	t Price 48.73 Price (4B1) 36.0	= _	12.7			To 1
	Present Price48.730	Minus Low	t Price 48.73 Price (4B1) 36.0 et price appreciation over	= _	12.7	erest terms.)		To 1 % Appreciation
	Present Price 48.730 E PRICE TARGET (Note: This shows the	Minus Low	t Price 48.73 Price (4B1) 36.0 et price appreciation over	= _	12.7 years in simple int			
	Present Price 48.730 E PRICE TARGET (Note: This shows the High Price (4A1) 116.9 Present Market Price 48.	Minus Low the potential market 730	t Price 48.73 Price (4B1) 36.0 et price appreciation over 2.399	=er the next five X 100 = (12.7 years in simple int 239.9 lative Value	erest terms.)) - 100 = e: 70.4% Proj.	(4D) 139.9 (4E) Relative	% Appreciation
5	Present Price 48.730 E PRICE TARGET (Note: This shows the High Price (4A1) 116.9 Present Market Price 48.	Minus Low the potential market 730	t Price 48.73 Price (4B1) 36.0 et price appreciation over 2.399 preciation with dividend yield to	er the next five X 100 = (Read an estimate of	12.7 years in simple int 239.9 lative Value total return. It provides	erest terms.)) - 100 = e: 70.4% Proj. a standard for comparing income	(4D) 139.9 (4E) Relative e and growth stocks.	% Appreciation
5	Present Price 48.730 E PRICE TARGET (Note: This shows the High Price (4A1) 116.9 Present Market Price 48.	Minus Low the potential market 730	t Price 48.73 Price (4B1) 36.0 et price appreciation over 2.399 preciation with dividend yield to	er the next five X 100 = (Read an estimate of	12.7 years in simple int 239.9 lative Value total return. It provides	erest terms.)) - 100 = e: 70.4% Proj.	(4D) 139.9 (4E) Relative e and growth stocks.	% Appreciation
5	Present Price 48.730 E PRICE TARGET (Note: This shows the High Price (4A1) 116.9 Present Market Price 48. 5-YEAR POTENTIAL	Minus Low the potential market 730 = (This combines price ap	t Price 48.73 Price (4B1) 36.0 et price appreciation over 2.399 preciation with dividend yield to	er the next five X 100 = (Read an estimate of	12.7 years in simple int 239.9 lative Value total return. It provides	erest terms.)) - 100 = e: 70.4% Proj. a standard for comparing income	(4D) 139.9 (4E) Relative e and growth stocks. compound rate.	% Appreciation
5	Present Price 48.730 E PRICE TARGET (Note: This shows the High Price (4A1) 116.9 Present Market Price 48. 5-YEAR POTENTIAL A Present Full Year's Dividend \$	Minus Low the potential market 730 = (_ This combines price ap 0.960 48.730 ARS	t Price 48.73 Price (4B1) 36.0 et price appreciation ove 2.399 preciation with dividend yield to Note: Resul	er the next five X 100 = (Rear get an estimate of	years in simple int 239.9 Lative Value total return. It provides as a simple rate; use the	erest terms.)) - 100 = e: 70.4% Proj. a standard for comparing income the table below to convert to a conver	(4D) 139.9 (4E) Relative e and growth stocks. compound rate.	% Appreciation
5	Present Price 48.730 E PRICE TARGET (Note: This shows the High Price (4A1) 116.9 Present Market Price 48. 5-YEAR POTENTIAL A Present Full Year's Dividend \$ Present Price of Stock \$	Minus Low the potential market 730 = (_ This combines price ap 0.960 48.730 ARS	t Price 48.73 Price (4B1) 36.0 et price appreciation ove 2.399 preciation with dividend yield to Note: Resul	=er the next five X 100 = (years in simple int 239.9 Lative Value total return. It provides as a simple rate; use the	erest terms.)) - 100 = e: 70.4% Proj. a standard for comparing income the table below to convert to a conver	(4D) 139.9 (4E) Relative e and growth stocks. compound rate. ned on Purchase	% Appreciation Value: 63.8% Price
5	Present Price 48.730 E PRICE TARGET (Note: This shows the High Price (4A1) 116.9 Present Market Price 48. 5-YEAR POTENTIAL A Present Full Year's Dividend \$ Present Price of Stock \$ B AVERAGE YIELD OVER NEXT 5 YE.	Minus Low the potential market 730 = (_ This combines price ap 0.960 48.730 ARS	t Price 48.73 Price (4B1) 36.0 et price appreciation over 2.399 preciation with dividend yield to Note: Resu = 0.020	=er the next five X 100 = (years in simple int 239.9 lative Value total return. It provides as a simple rate; use th 2.0 (5A)	erest terms.)) - 100 = e: 70.4% Proj. a standard for comparing income te table below to convert to a convert	(4D) 139.9 (4E) Relative e and growth stocks. compound rate. ned on Purchase	% Appreciation
5	Present Price 48.730 E PRICE TARGET (Note: This shows the High Price (4A1) 116.9 Present Market Price 48. 5-YEAR POTENTIAL A Present Full Year's Dividend \$ Present Price of Stock \$ B AVERAGE YIELD OVER NEXT 5 YE.	Minus Low the potential market 730 = (_ 730	t Price 48.73 Price (4B1) 36.0 et price appreciation over 2.399 preciation with dividend yield to Note: Resulting to Note:	=er the next five X 100 = (years in simple int 239.9 lative Value total return. It provides as a simple rate; use th 2.0 (5A)	erest terms.)) - 100 = e: 70.4% Proj. a standard for comparing income te table below to convert to a convert	(4D) 139.9 (4E) Relative e and growth stocks. compound rate. ned on Purchase	% Appreciation Value: 63.8% Price 2.6 % (5B)
5	Present Price 48.730 E PRICE TARGET (Note: This shows the High Price (4A1) 116.9 Present Market Price 48. 5-YEAR POTENTIAL A Present Full Year's Dividend \$ Present Price of Stock \$ B AVERAGE YIELD OVER NEXT 5 YEAR. Avg. Earnings Per Share Next 5 Year Appreciation Potential (4)	Minus Low the potential market 730 = (_ This combines price ap 0.960 48.730 ARS TS 3.4	t Price 48.73 Price (4B1) 36.0 et price appreciation over 2.399 preciation with dividend yield to Note: Resure 4.000000000000000000000000000000000000	er the next five X 100 = (Rear get an estimate of lits are expressed X 100 = X 100 =	years in simple int 239.9 lative Value total return. It provides as a simple rate; use th 2.0 (5A)	erest terms.)) - 100 = e: 70.4% Proj. a standard for comparing income the table below to convert to a comparing income the table below to convert to a comparing income the table below to convert to a comparing income the table below to convert to a comparing income the table below to convert to a comparing income. Present Yield or % Return =	(4D) 139.9 (4E) Relative e and growth stocks. compound rate. ned on Purchase	% Appreciation Value: 63.8% Price 2.6 %
5	Present Price 48.730 E PRICE TARGET (Note: This shows the High Price (4A1) 116.9 Present Market Price 48. 5-YEAR POTENTIAL A Present Full Year's Dividend \$	Minus Low the potential market 730 = (_ 730	t Price 48.73 Price (4B1) 36.0 et price appreciation over 2.399 preciation with dividend yield to Note: Resure = 0.020 45 X Avg. % Payor (T FIVE YEARS)	=er the next five X 100 = (years in simple int 239.9 lative Value total return. It provides as a simple rate; use th 2.0 (5A) 36.2 Present Price \$	erest terms.)) - 100 = e: 70.4% Proj. a standard for comparing income te table below to convert to a convert	(4D) 139.9 (4E) Relative e and growth stocks. compound rate. ned on Purchase = P.A.R.	% Appreciation Value: 63.8% Price 2.6
5	Present Price 48.730 E PRICE TARGET (Note: This shows the High Price (4A1) 116.9 Present Market Price 48. 5-YEAR POTENTIAL A Present Full Year's Dividend \$ Present Price of Stock \$ B AVERAGE YIELD OVER NEXT 5 YEAR. Avg. Earnings Per Share Next 5 Year Appreciation Potential (4)	Minus Low the potential market 730 = (_ 730	t Price 48.73 Price (4B1) 36.0 et price appreciation over 2.399 preciation with dividend yield to Note: Resure = 0.020 45 X Avg. % Payor (T FIVE YEARS) 28.0 2.6	er the next five X 100 = (Rear get an estimate of lits are expressed X 100 = X 100 =	years in simple int 239.9 lative Value total return. It provides as a simple rate; use th 2.0 (5A) 36.2 Present Price \$	erest terms.)) -100 = e: 70.4% Proj. a standard for comparing income the table below to convert to a comparing income the table below to convert to a comparing income the table below to convert to a comparing income the table below to convert to a comparing income the table below to convert to a comparing income the table below to convert to a comparing income. A standard for comparing income.	(4D) 139.9 (4E) Relative e and growth stocks. compound rate. ned on Purchase = P.A.R. 1.6% 15.0%	% Appreciation Value: 63.8% Price 2.6
	Present Price 48.730 E PRICE TARGET (Note: This shows the High Price (4A1) 116.9 Present Market Price 48. 5-YEAR POTENTIAL A Present Full Year's Dividend \$ Present Price of Stock \$ B AVERAGE YIELD OVER NEXT 5 YE. Avg. Earnings Per Share Next 5 Year Appreciation Potential (4) 5 Year Appreciation Potential (4) Average Yield (5B)	Minus Low the potential market 730 = (_ 730	t Price 48.73 Price (4B1) 36.0 et price appreciation over 2.399 preciation with dividend yield to Note: Resure = 0.020 45 X Avg. % Payor (T FIVE YEARS)	x 100 = (Re get an estimate of lits are expressed X 100 = (X 100 = (X 2 3 3 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4	years in simple int 239.9 lative Value total return. It provides as a simple rate; use th 2.0 (5A) 36.2 Present Price \$	erest terms.)) - 100 = e: 70.4% Proj. a standard for comparing income the table below to convert to a comparing income the table below to convert to a comparing income the table below to convert to a comparing income the table below to convert to a comparing income the table below to convert to a comparing income the table below to convert to a comparing income. Present Yield or % Return =	(4D) 139.9 (4E) Relative e and growth stocks. compound rate. ned on Purchase = P.A.R. 1.6%	% Appreciation Value: 63.8% Price 2.6 % (5B) Tot. Ret. 1.3%



nostics, orthopedics, and contact lenses), and Pharmaceutical (contraceptives, and psychiatric, anti-infective, and dermatological

3589

3254

2838

4413

8044

Past

10 Yrs.

7508

8342

9073

10322

11400

.51

.60

.70

.79

.14

.16

.18

.205

.240

9.0%

13.0% 13.5%

14.0% 14.0%

QUARTERLY SALES (\$ mill.) A

Mar.Per Jun.Per Sep.Per Dec.Per

EARNINGS PER SHARE AB

Mar.Per Jun.Per Sep.Per Dec.Per

QUARTERLY DIVIDENDS PAID C=

Jun.30 Sep.30

.14

.16

18

.205

7204

8238

9079

10400

11800

.50

.60

.67

Current Liab

ANNUAL RATES

of change (per sh)

Sales "Cash Flow"

Dividends Book Value

7319

8021

8743

9821

11000

47

.50

.59

.69

.79

Mar.31

.125

.14

.16

.18

.205

Earnings

Fiscal

Year Ends

2000

2001

2002

2003

2004

Year Ends

2000

2001

2002

2003

2004

Cal-

endar

1999

2000

2001

2002

2003

5711

11449

5 Yrs. 7.0% 12.0% 12.5%

13.5% 13.0%

7108

8403

9403

10457

12300

.40

.46

.54

.65

Dec.31

.14

.16

18

.205

liam Weldon. Inc.: NJ. Addr.: One Johnson & Johnson Plaza, New Brunswick, NJ 08933. Tel.: 732-524-0400. Internet: www.jnj.com.

5993 The April FDA approval of Johnson & 12836 Johnson's coronary stent should be a Past Est'd '00-'02 key driver of earnings for 2003 and to '06-'08 10.0% 11.5% **3004.** Primarily due to the strong demand br the drug-eluting stent *Cypher*, June-12.0% quarter sales from circulatory disease 11.0% 16.5% management products increased 40% over the prior-year period. J&J controls more than 50% of the U.S. stent market, on a dollar basis. In sum, we look for share net 29139 to advance roughly 15% for each of 2003 33004 and 2004, to \$2.60 and \$3.00, respectively. 36298 The growth rate in the pharmaceuti-41000 cal division will likely slow. First, reve-46500 nue from the company's top drugs, such as the Procrit/Eprex franchise (anemia) and Remicade (rheumatoid arthritis), are hurt-1.70 ing due to greater branded competition. 1.91 Amgen's Aranesp is taking market share 2.23 from *Procrit/Eprex*, and Amgen's *Enbrel* 2.60 and Abbott's Humira from Remicade. Sec-3.00 ond, Duragesic (chronic pain) will soon Full We face generic competition. expect domestic sales to fall dramatically from an .55 estimated \$1.2 billion in 2004, when its .62 patent expires in January, 2005. .70

Johnson & Johnson continues to invest heavily in research and development. It plans to file AP48, the nextgeneration Duragesic, with the FDA by 2005. Also, J&J is looking to expand opportunities for several drugs, including broadening *Remicade*'s indications. Furthermore, its acquisition of biotechnology company Scios, which closed during the June quarter, boosts J&J's drug pipeline. Most notably, it gains Natrecor (congestive heart failure), which may have a peak annual sales potential of several hundred million dollars, and SCIO-469, an oral pill in Phase II trials for rheumatoid arthritis. These shares are trading at a more reasonable price-to-earnings multiple. They are 17% off their yearly high. On a risk-adjusted basis, this stock offers good potential total-return to 2006-2008, despite our projections of share earnings advancing at a mid-teens annual rate to 2004 and falling to single digits in 2005. September 5, 2003 Nancy Chow

Sales (and Operating Margins)F by Business Line

	2001	2002	2003	2004
Consumer	6962(14.4%)	6564(18.7%)	7100(20.5%)	7800(20.0%)
Professional	11191(17.9%)	12583(19.8%)	14300(18.5%)	16700(19.0%)
Pharmaceutical	14851(33.2%)	17151(33.7%)	19600(34.0%)	22000(33.5%)
Company Total	33004(24.0%)	36298(25.6%)	41000(24.5%)	46500(24.0%

(A) Year ends on last Sunday of December. (B) Primary earnings through '96, diluted thereafter. Excludes nonrecurring gains/(losses): '90, 5¢; '92, 23¢; '98, 22¢; '99, 2¢; '01, (7¢);

'02, (7¢); '03: Q2, (30¢). May not sum to total due to rounding. Next earnings report due mid-October. **(C)** Dividends historically paid mid:

| Plan available. **(D)** Incl. intang. in '02: \$9.2 billion, \$3.11/sh. **(E)** In mill., adj. for stock splits. **(F)** Based on earnings before interest expenses

(F) Based on earnings before interest expense March, June, Sept., Dec. ■Div'd reinvestment | and taxes; includes nonrecurring items.

Company's Financial Strength Stock's Price Stability A++ 95 Price Growth Persistence 100 **Earnings Predictability** 100