

| Current Liab. | 58488 |  | 69420 |  | 59640 |
| :--- | ---: | ---: | :---: | :---: | :---: |
| ANNUAL RATES | Past | Past | Est'd '17-'19 |  |  |
| of change (per sh) | 10 Yrs. | 5 Yrs. | to'22-'24 |  |  |
| Revenues | $9.0 \%$ | $8.5 \%$ | $12.0 \%$ |  |  |
| "Cash Flow" | $10.5 \%$ | $10.5 \%$ | $13.0 \%$ |  |  |
| Earnings | $9.0 \%$ | $8.0 \%$ | $14.0 \%$ |  |  |
| Dividends | $14.0 \%$ | $12.5 \%$ | $11.5 \%$ |  |  |
| Book Value | $11.0 \%$ | $3.5 \%$ | $12.5 \%$ |  |  |


| Fiscal Year Ends | QUARTERLY REVENUES (\$ mill.) A |  |  |  | Full Fiscal Year |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Sep. 30 | Dec. 31 | Mar. 31 | Jun. 30 |  |
| 2016 | 21660 | 25506 | 22156 | 22642 | 91964 |
| 2017 | 22334 | 26066 | 23557 | 24700 | 96657 |
| 2018 | 24538 | 28918 | 26819 | 30085 | 110360 |
| 2019 | 29084 | 32471 | 30571 | 33717 | 125843 |
| 2020 | 33055 | 36906 | 34600 | 37939 | 142500 |
| Fiscal Year Ends | EARNINGS PER SHARE AB |  |  |  | Full FiscaYear |
|  | Sep. 30 | Dec. 31 | Mar. 31 | Jun. 30 |  |
| 2016 | . 70 | . 77 | . 63 | . 69 | 2.79 |
| 2017 | . 76 | . 83 | . 73 | . 75 | 3.08 |
| 2018 | . 84 | . 96 | . 95 | 1.13 | 3.88 |
| 2019 | 1.14 | 1.10 | 1.14 | 1.37 | 4.75 |
| 2020 | 1.38 | 1.51 | 1.32 | 1.44 | 5.65 |
| Calendar | QUARTERLY DIVIDENDS PAID E. |  |  |  | Full Year |
|  | Mar. 31 | Jun. 30 | Sep. 30 | Dec. 31 |  |
| 2016 | . 36 | . 36 | . 39 | . 39 | 1.50 |
| 2017 | . 39 | . 39 | . 42 | . 42 | 1.62 |
| 2018 | . 42 | . 42 | . 42 | . 46 | 1.72 |
| 2019 | . 46 | . 46 | . 46 | . 51 | 1.89 |
| 2020 |  |  |  |  |  |

BUSINESS: Microsoft Corp. is the largest independent maker of
software. It develops and sells software products for a wide range
of computing environments in consumer and enterprise markets.
Hardware products include the Xbox video game console and Sur-
face laptops. Revenue sources in fiscal 2019: Productivity \& Busi-
ness Processes, 33\%; Intelligent Cloud, 31\%; More Personal Com-
Microsoft's revenue and earnings should continue moving forward nicely. The company's published key performance metrics are generally trending in the positive direction, particularly in its Commercial business where commercial bookings, cloud revenue, and cloud gross margin are each advancing nicely. Meanwhile, our sense is Office 365 will remain an important factor in Microsoft's fortunes, both in the commercial and consumer arenas. We look for seat growth in commercial and subscriber growth in consumer to remain favorable. In addition, the company's collaborative offering, Teams, which appears to be well received given the rapid adoption, should work to expand Office 365 in commercial markets.
Server products and cloud services are progressing at a good pace. Microsoft Azure is continuing to advance at a high rate, and the platform's gross margin is expanding with increasing scale and the offering of higher-valued services. Traditional server products should remain a sweet spot, as well, as large corporations balance their needs with respect to the private/public douds. That said, the cloud
puting, $36 \%$. R\&D, $13.4 \%$ of 2019 revenues. Employed 144,000 at 0.05\%; The Vanguard Group, 7.8\%; BlackRock, Inc., $6.6 \%$; (10/19 proxy). Chrmn: John W. Thompson. CEO: Satya Nadella. Inc.: 98052-6399. Tel.: 425-882-8080. Internet: www.microsoft.com.
platform business is very competitive, with Amazon Web Services (AWS) and Google Cloud staking claims. At this juncture, AWS seems to have the lead, but Azure is getting a lot of attention, particularly given Microsoft's long-term relationships with its commercial customers. We would also not discount Google's efforts with its cloud platform, which seems to be getting better traction in the market.
These high-quality shares have been stellar performers. We envision average annual revenue growth of $11 \%-12 \%$ over the next few years, with earnings (and net income) progressing at a $12 \%-13 \%$ rate. Dividends may advance at a somewhat faster pace, say 14\%. In this regard, the dividend payout should range between $35 \%$ and $37 \%$, as shares outstanding continue to trend lower. That said, at a price/earnings ratio of nearly 30, there is the question whether the stock's current valuation is on the rich side, despite the company's prospects. Indeed, one may posit that earnings may need some time to catch up to the stock's current price, making new commitments less interesting. Charles Clark

February 7, 2020

