| TIMELINESS $\mathbf{2}$ Raised $2 / 3 / 23$ <br> SAFETY $\mathbf{2}$ Raised $6 / 19 / 20$ <br> TECHNICAL 3 Lowered $3 / 3 / 23$ <br> BETA $.80 \quad(1.00=$ Market）  |  |  |  | High： Low： | $\begin{array}{r} 51.9 \\ 34.3 \\ \hline \end{array}$ | $\begin{aligned} & \hline 78.2 \\ & 44.3 \\ & \hline \end{aligned}$ | $\begin{aligned} & 79.7 \\ & 55.9 \\ & 5 \end{aligned}$ | $\begin{aligned} & \hline 96.3 \\ & 74.5 \end{aligned}$ | $\begin{aligned} & 97.3 \\ & 61.5 \end{aligned}$ | $\begin{aligned} & 78.3 \\ & 49.9 \end{aligned}$ | $\begin{aligned} & 97.6 \\ & 58.3 \end{aligned}$ | $\begin{array}{r} 110.4 \\ 80.3 \end{array}$ | $\begin{array}{r} 157.1 \\ 63.9 \end{array}$ | $\begin{aligned} & 239.5 \\ & 138.1 \end{aligned}$ | $\begin{aligned} & 241.5 \\ & 166.5 \end{aligned}$ | $\begin{aligned} & 239.7 \\ & 206.2 \end{aligned}$ |  |  | $\begin{aligned} & \text { Target Price } \\ & 2026 \mid 2027 \end{aligned}$ | $\begin{aligned} & \text { Zange } \\ & 2028 \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | $640$ |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | 480 400 |
| 18－Month Target Price Range Low－High Midpoint（\％to Mid） \＄192－\＄380 \＄286（25\％） |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | 320 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | 240 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | $\underline{\\|-44 \mid}$ |  |  |  |  | 200 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | 160 |
| 2026－28 PROJECTIONS    <br>  Price Gain Ann＇I Total <br> Return    <br>  410 $(+80 \%$ $17 \%$ <br>  300 $(+30 \%)$ $9 \%$ |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | 120 |
|  |  |  |  |  |  |  |  | ， |  |  |  | ＋114 |  |  |  |  |  |  |  | 80 |
|  |  |  |  |  |  |  |  | $\xrightarrow{1}$ |  | $\frac{11 / 4}{\left\|\mid\left\\|^{1}\right\\|^{1}\right.}$ | $1,1{ }^{1 /}$ | $\square$ |  |  | $\ldots$ |  |  | \％TOT．RETURN $2 / 23$ |  | 60 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | 60 |
| Institutional Decisions |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | ．RETURN $2 / 23$ |  |
|  | 20222 | 302022 | 402022 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | STock index |  |
| to Buy | 412 | 423 | 485 |  |  |  |  |  |  |  |  |  |  |  |  |  |  | 1 yr ． | 16.6 －2．4 |  |
| to Sell Hld＇s（000） | $\begin{array}{r}515 \\ 92185\end{array}$ | 445 93714 | 446 94274 |  |  |  |  |  |  | T | ＋t｜m |  |  | 听 | 星 |  |  |  | $\begin{array}{ll}174.9 & 58.5 \\ 284.3 & 53.5\end{array}$ |  |
| Hld＇s＇（000） | 92185 |  |  |  |  | －للШ1 |  | 啫 |  |  |  |  |  |  |  |  |  |  |  |  |
| 2007 | 2008 | 2009 | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 | 2021 | 2022 | 2023 | 2024 | ${ }^{\circ} \mathrm{VAL}$ | JE LINE PUB．LLC | 6－28 |
| 18.03 | 20.85 | 22.22 | 25.00 | 29.70 | 33.55 | 36.98 | 41.88 | 46.39 | 51.83 | 57.91 | 64.94 | 70.68 | 91.36 | 112.54 | 128.60 | 141.60 | 156.20 | Sales | sh ${ }^{\text {A }}$ | 208.15 |
| ． 98 | ． 99 | 1.26 | 1.63 | 2.13 | 2.63 | 3.07 | 3.56 | 3.98 | 4.44 | 4.74 | 5.83 | 6.44 | 8.80 | 11.20 | 12.96 | 14.00 | 15.70 | ＂Cash | ow＂per sh | 20.80 |
| ． 60 | ． 55 | ． 79 | 1.13 | 1.51 | 1.90 | 2.32 | 2.66 | 3.00 | 3.27 | 3.33 | 4.31 | 4.68 | 6.87 | 8.61 | 9.71 | 10.45 | 12.00 | Earning | per sh AB | 16.15 |
|  |  |  | ． 14 | ． 22 | ． 36 | ． 49 | ． 61 | ． 76 | ． 92 | 1.05 | 1.20 | 1.36 | 1.50 | 2.08 | 3.68 | 4.12 | 4.56 | Div＇ds | ecl＇d per sh ${ }^{\text {C }}$ | 5.50 |
| 3.77 | 4.23 | 5.08 | 6.41 | 7.07 | 7.37 | 8.93 | 9.48 | 10.38 | 11.11 | 11.32 | 12.82 | 13.26 | 16.55 | 17.70 | 18.49 | 20.55 | 6.45 | Book V | lue per sh ${ }^{\text {D }}$ | 30.00 |
| 149.94 | 144.25 | 144.31 | 145.55 | 142.53 | 139.01 | 139.65 | 136.38 | 134.22 | 130.80 | 125.30 | 121.83 | 118.17 | 116.25 | 113.13 | 110.46 | 107.00 | 105.00 | Comm | Shs Outst＇g E | 98.00 |
| 19.9 | 16.9 | 13.4 | 15.4 | 20.7 | 23.6 | 25.8 | 25.4 | 29.1 | 25.5 | 19.1 | 18.1 | 21.0 | 17.6 | 21.9 | 21.4 | Bold fig | ures are | Avg An | IP／E Ratio | 22.0 |
| 1.06 | 1.02 | ． 89 | ． 98 | 1.30 | 1.50 | 1.45 | 1.34 | 1.47 | 1.34 | ． 96 | ． 98 | 1.12 | ． 90 | 1.18 | 1.24 |  |  | Relati | P／E Ratio | 1.20 |
|  |  |  | ．8\％ | ．7\％ | ．8\％ | ．8\％ | ．9\％ | ．9\％ | 1．1\％ | 1．7\％ | 1．5\％ | 1．4\％ | 1．2\％ | 1．1\％ | 1．7\％ |  |  | Avg An | ＇I Div＇d Yield | 1．7\％ |
| CAPITAL STRUCTURE as of 12／31／22 <br> Total Debt $\$ 1201.8$ mill．Due in 5 Yrs $\$ 223$ mill． <br> LT Debt $\$ 1198.6$ mill．LT Interest $\$ 28.8$ mill． <br> Includes finance leases <br> （Total interest coverage：Over 25x）（ $36 \%$ of Cap＇l） |  |  |  |  |  | 5164.8 | 5711.7 | 6226.5 | 6779.6 | 7256.4 | 7911.0 | 8351.9 | 10620 | 12731 | 14204 | 15150 | 16400 | Sales | mill） | 20400 |
|  |  |  |  |  |  | 34．0\％ | 34．1\％ | 34．4\％ | 34．3\％ | 34．3\％ | 34．2\％ | 34．4\％ | 35．4\％ | 35．2\％ | 35．0\％ | 35．2\％ | 35．2\％ | Gross | argin | 35．2\％ |
|  |  |  |  |  |  | 11．9\％ | 12．3\％ | 12．4\％ | 12．3\％ | 11．7\％ | 11．1\％ | 11．3\％ | 12．1\％ | 12．4\％ | 12．5\％ | 12．5\％ | 12．5\％ | Operati | g Margin | 12．5\％ |
|  |  |  |  |  |  | 1276 | 1382 | 1488 | 1738 | 1853 | 1940 | 2024 | 2105 | 2181 | 2333 | 2415 | 2475 | Numbe | of Stores | 2625 |
|  |  |  |  |  |  | 328.2 | 370.9 | 410.4 | 437.1 | 427.5 | 532.4 | 564.6 | 806.2 | 997.1 | 1088.7 | 1150 | 1280 | Net Pr | it（\＄mill） | 1615 |
| Leases，Uncapitalized Annual rentals $\$ 3435$ mill．No Defined Benefit Pension Plan |  |  |  |  |  | 36．2\％ | 36．9\％ | 36．6\％ | 36．5\％ | 36．4\％ | 22．1\％ | 22．3\％ | 22．6\％ | 22．1\％ | 22．5\％ | 22．5\％ | 22．5\％ | Income | Tax Rate | 23．0\％ |
|  |  |  |  |  |  | 6．4\％ | 6．5\％ | 6．6\％ | 6．4\％ | 5．9\％ | 6．7\％ | 6．8\％ | 7．6\％ | 7．8\％ | 7．7\％ | 7．5\％ | 7．8\％ | Net Pro | t Margin | 7．9\％ |
| Pfd Stock None |  |  |  |  |  | 677.2 | 670.9 | 814.1 | 740.6 | 806.2 | 856.3 | 540.3 | 1514.9 | 1185.6 | 781.6 | 700 | 700 | Work | Cap＇I（\＄mill） | 700 |
|  |  |  |  |  |  | 1.2 | 5.0 | 167.0 | 289.8 | 433.7 | 410.4 | 396.9 | 1017.4 | 1019.2 | 1198.7 | 1250 | 1250 | Long－T | rm Debt（\＄mill） | 1350 |
|  |  |  |  |  |  | 1246.9 | 1293.6 | 1393.3 | 1453.2 | 1418.7 | 1561.8 | 1567.1 | 1923.8 | 2002.7 | 2042.4 | 2200 | 2400 | Shr．Eq | ity（\＄mill） | 3000 |
| as of $1 / 28 / 23$ <br> MARKET CAP：$\$ 25.2$ billion（Large Cap） |  |  |  |  |  | 26．3\％ | 28．6\％ | 26．4\％ | 25．2\％ | 23．5\％ | 27．5\％ | 29．3\％ | 27．9\％ | 33．4\％ | 33．6\％ | 33．0\％ | 35．0\％ | Return | n Total Cap＇l | 37．0\％ |
|  |  |  |  |  |  | 26．3\％ | 28．7\％ | 29．5\％ | 30．1\％ | 30．1\％ | 34．1\％ | 36．0\％ | 41．9\％ | 49．8\％ | 53．3\％ | 52．0\％ | 53．5\％ | Return | n Shr．Equity | 54．0\％ |
|  | NT POSI | TION |  |  | 2／31／22 | $\begin{array}{r} 20.8 \% \\ 21 \% \end{array}$ | $\begin{array}{r} \hline 22.2 \% \\ 23 \% \end{array}$ | $\begin{array}{r} 22.1 \% \\ 25 \% \end{array}$ | $\begin{array}{r} 21.7 \% \\ 28 \% \end{array}$ | $\begin{array}{r} \hline 20.7 \% \\ 31 \% \end{array}$ | $\begin{array}{r} \hline 24.7 \% \\ 28 \% \end{array}$ | 25．6\％ | $\begin{array}{r} 32.8 \% \\ 22 \% \end{array}$ | $\begin{array}{r} \hline 37.9 \% \\ 24 \% \end{array}$ | $\begin{array}{r} \hline 33.3 \% \\ 38 \% \end{array}$ | $\begin{array}{r} \hline 32.0 \% \\ 38 \% \end{array}$ | $33.5 \%$ $37 \%$ | Retai | to Com Eq to Net Prof | $\begin{array}{r} \hline 36.0 \% \\ 33 \% \end{array}$ |


| Cash Assets | 1341.8 | 878.0 | 202.5 |
| :---: | :---: | :---: | :---: |
| Receivables |  |  |  |
| Inventory（Avg Cst） | 1783.3 | 2191.2 | 2709.6 |
| Other | 133.6 | 181.2 | 245.7 |
| Current Assets | $\overline{3258.7}$ | 3250.4 | 3157.8 |
| Accts Payable | 976.1 | 1155.6 | 1398.3 |
| Debt Due | 4.6 | 3.9 | 3.2 |
| Other | 763.1 | 905.3 | 974.7 |
| Current Liab． | 1743.8 | 2064.8 | 2376.2 |


| ANNUAL RATES | Past | Past | Est＇d＇20－＇22 |
| :--- | ---: | :---: | :---: |
| of change（per sh） | 10 Yrs． | 5 Yrs． | to＇26－＇28 |
| Sales | $13.0 \%$ | $14.5 \%$ | $12.5 \%$ |
| ＂Cash Flow＂＇ | $16.5 \%$ | $18.0 \%$ | $13.0 \%$ |
| Earnings | $18.0 \%$ | $19.5 \%$ | $13.5 \%$ |
| Dividends | $22.5 \%$ | $14.5 \%$ | $19.0 \%$ |
| Book Value | $9.5 \%$ | $9.5 \%$ | $9.5 \%$ |


| Cal－ endar |  |  |  |  | Full <br> Year |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 2020 | 1959 | 3176 | 2606 | 2878 | 10620 |
| 2021 | 2792 | 3601 | 3017 | 3319 | 12731 |
| 2022 | 3024 | 3903 | 3270 | 4006 | 14204 |
| 2023 | 3350 | 4225 | 3625 | 3950 | 15150 |
| 2024 | 3610 | 4590 | 3925 | 4275 | 16400 |
| Cal－ endar | EARNINGS PER SHARE A B Mar．Per．Jun．Per．Sep．Per．Dec．Per． |  |  |  | Full Year |
| 2020 | ． 71 | 2.90 | 1.62 | 1.64 | 6.87 |
| 2021 | 1.55 | 3.19 | 1.95 | 1.92 | 8.61 |
| 2022 | 1.65 | 3.53 | 2.10 | 2.43 | 9.71 |
| 2023 | 1.75 | 3.80 | 2.45 | 2.45 | 10.45 |
| 2024 | 2.05 | 4.43 | 2.60 | 2.92 | 12.00 |
| $\begin{gathered} \text { Cal- } \\ \text { endar } \end{gathered}$ | QUARTERLY DIVIDENDS PAID C    <br> Mar． 31 Jun． 30 Sep． 30 Dec． 31 |  |  |  | Full Year |
| 2019 | ． 31 | ． 35 | ． 35 | ． 35 | 1.36 |
| 2020 | ． 35 | ． 35 | ． 40 | ． 40 | 1.50 |
| 2021 | ． 52 | ． 52 | ． 52 | ． 52 | 2.08 |
| 2022 | ． 92 | ． 92 | ． 92 | ． 92 | 3.68 |
| 2023 | 1.03 |  |  |  |  |

BUSINESS：Tractor Supply Co．is a specialty retailer supplying the lifestyle needs of recreational farmers and ranchers．It also serves tradesmen and small businesses．The company provides livestock and pet products（ $50 \%$ of 2022 sales）；hardware，tools，truck，and towing（19\％）；seasonal products（snow blowers and mowers），gifts， and toys（ $21 \%$ ）；clothing and footwear（ $7 \%$ ）；and agriculture（ $3 \%$ ）．
Tractor Supply posted another strong quarter to close out 2022．Revenue reached $\$ 4.01$ billion，a $20.7 \%$ increase from the same quarter in 2021．This was driven in large part by the acquisition of Orschlen Farm and Home，which added $\$ 80$ million in sales in the fourth quarter． During 2022，the company opened 152 new stores， 81 of which are remodeled stores from the acquisition．Comparable transac－ tion count rose $2.3 \%$ ，while price increases resulted in comparable average ticket growth of $6.3 \%$ ．The gross margin im－ proved 28 basis points，with price hikes offsetting inflation in product costs and transportation expenses．Helped along by the acquisition，diluted full－year earnings per share increased $13 \%$ to $\$ 9.71$ ．
Tractor Supply＇s guidance for 2023 was encouraging，with the company looking to earn \＄10．30－\＄10．60 per share on sales of about $\$ 15.15$ billion． Centered on the opening of 80－85 new stores，capital expenditures for the year will likely be in the range of $\$ 700$ million to $\$ 775$ million．Including the impact of price hikes，management estimated comparable－store sales should increase in

Operated 2，066 Tractor Supply stores， 186 Petsense stores，and 81 Orscheln Farm and Home stores as of 12／31／22．Has about 49，000 empls．Off．／dir．own less than $1 \%$ of common；two funds $20.9 \%$ ， （3／22 Proxy）．Chrmn：Cynthia Jamison．Pres．\＆CEO：Hal Lawton． Inc．：Delaware．Addr．： 5401 Virginia Way，Brentwood，TN 37027. Tel．：615－440－4000．Internet：www．tractorsupply．com．
the range of $3.5 \%-5.5 \%$ ．With the operat－ ing margin expected to stay relatively flat， Tractor Supply should see a solid year of top－and bottom－line growth in 2023.
Longer term，Tractor Supply is im－ plementing a strategy that should boost shareholder value．While Tractor Supply earns impressive returns on the current assembly of stores，investors will wonder whether the company can replicate those returns in new locations．The compa－ ny＇s current long－term vision estimates a total of 2,500 Tractor Supply stores nationwide， 434 more than the present footprint．While we still see plenty of earn－ ing potential in further expansion，contin－ uing far past 2,500 stores could present challenges，as the company would likely be forced to place stores closer to existing out－ lets and risk some cannibalization．
The stock＇s Timeliness rank has climbed a couple of notches，to 2 （Above Average）．The issue，which has held up well in price over the past year，of－ fers good risk－adjusted long－term upside potential，provided the company can ex－ ecute its expansion plan．
Lucas Vanarthos
March 17， 2023

[^0]
[^0]:    A）Fiscal year ends on the last Saturday in December．Quarterly figures may not add to to－ tal due to rounding．

