

Visa Inc. Reports Fiscal Fourth Quarter and Full-Year 2023 Results

San Francisco, CA, October 24, 2023 – Visa Inc. (NYSE: V)

Fiscal Fourth Quarter Results:

- GAAP net income of \$4.7B or \$2.27 per share and non-GAAP net income of \$4.8B or \$2.33 per share
- Net revenues of \$8.6B, an increase of 11%, or 10% on a constant-dollar basis

Fiscal Full-Year Results:

- GAAP net income of \$17.3B or \$8.28 per share and non-GAAP net income of \$18.3B or \$8.77 per share
- Net revenues of \$32.7B, an increase of 11%, or 13% on a constant-dollar basis

Other Highlights:

- Fiscal fourth quarter payments volume growth and processed transaction growth were stable while crossborder volume growth remained strong
- Share repurchases and dividends of \$5.0B and \$16.1B for fiscal fourth quarter and full-year, respectively
- The board of directors increased Visa's quarterly cash dividend 16% to \$0.520 per share and authorized a new \$25.0B multi-year share repurchase program

Income Statement Summary

	Q	4 2023	Full-Year 2023			
In billions, except percentages and per share data. % change is calculated over the comparable prior-year period.	USD	% Change	USD	% Change		
Net Revenues	\$8.6	11%	\$32.7	11%		
GAAP Net Income	\$4.7	19%	\$17.3	15%		
GAAP Earnings Per Share	\$2.27	22%	\$8.28	18%		
Non-GAAP Net Income ⁽¹⁾	\$4.8	18%	\$18.3	14%		
Non-GAAP Earnings Per Share ⁽¹⁾	\$2.33	21%	\$8.77	17%		

⁽¹⁾ Refer to the accompanying financial tables for further details and a reconciliation of the GAAP to non-GAAP measures presented.

Key Business Drivers

YoY increase / (decrease), volume in constant dollars	Q4 2023	Full-Year 2023
Payments Volume	9%	9%
Cross-Border Volume Excluding Intra-Europe ⁽²⁾	18%	25%
Cross-Border Volume Total	16%	20%
Processed Transactions	10%	10%

⁽²⁾ Cross-border volume excluding transactions within Europe.

Ryan McInerney,

Chief Executive Officer, Visa Inc., commented on the results:

"We finished our fiscal year with strong fourth quarter performance, as net revenues grew 11% and GAAP EPS grew 22%. Throughout the year, we have seen resilient consumer spending, ongoing recovery of cross-border travel spend versus 2019 and continued growth across our new flows and value added services businesses. As we enter a new fiscal year, I am confident in our ability to deliver against a backdrop of geopolitical and economic uncertainty. There is tremendous opportunity ahead and I am as optimistic as ever about Visa's role in the future of payments."

Fiscal Fourth Quarter 2023 — Financial Highlights

GAAP net income in the fiscal fourth quarter was \$4.7 billion or \$2.27 per share, an increase of 19% and 22%, respectively, over prior year's results. Current year's results included a special item of \$109 million for a litigation provision associated with the interchange multidistrict litigation ("MDL") case, \$7 million of net gains from equity investments and \$67 million from the amortization of acquired intangible assets and acquisition-related costs. Prior year's results included \$122 million of net losses from equity investments and \$68 million from the amortization of acquired intangible assets and acquisition-related costs. Excluding these items from the current and prior year and related tax impacts, non-GAAP net income for the quarter was \$4.8 billion or \$2.33 per share, increases of 18% and 21%, respectively, over prior year's results (refer to the accompanying financial tables for further details and a reconciliation of the GAAP to non-GAAP measures presented). GAAP earnings per share growth was approximately 22% on a constant-dollar basis, which excludes the impact of foreign currency fluctuations against the U.S. dollar. Non-GAAP earnings per share growth was approximately 21% on a constant-dollar basis. All references to earnings per share assume fully-diluted class A share count.

Net revenues in the fiscal fourth quarter were \$8.6 billion, an increase of 11%, driven by the year-over-year growth in payments volume, cross-border volume and processed transactions. Net revenues increased 10% on a constant-dollar basis.

Payments volume for the three months ended June 30, 2023, on which fiscal fourth quarter service revenues are recognized, increased 9% over the prior year on a constant-dollar basis.

Payments volume for the three months ended September 30, 2023 increased 9% over the prior year on a constant-dollar basis.

Cross-border volume excluding transactions within Europe, which drives our international transaction revenues, increased 18% on a constant-dollar basis for the three months ended September 30, 2023. Total cross-border volume on a constant-dollar basis increased 16% in the guarter.

Total processed transactions, which represent transactions processed by Visa, for the three months ended September 30, 2023, were 56.0 billion, a 10% increase over the prior year.

Fiscal fourth quarter service revenues were \$3.9 billion, an increase of 12% over the prior year, and are recognized based on payments volume in the prior quarter. All other revenue categories are recognized based on current quarter activity. Data processing revenues rose 13% over the prior year to \$4.3 billion. International transaction revenues grew 10% over the prior year to \$3.2 billion. Other revenues of \$744 million rose 35% over the prior year. Client incentives were \$3.4 billion, up 20% over the prior year.

GAAP operating expenses were \$3.1 billion for the fiscal fourth quarter, a 13% increase over the prior year's results, primarily driven by increases in personnel expenses and the litigation provision. GAAP operating expenses included the litigation provision in the current year and the amortization of acquired intangible assets and acquisition-related costs in the current and prior year. Excluding these operating expense items, non-GAAP operating expenses increased 9% over the prior year, primarily driven by increases in personnel and general and administrative expenses.

GAAP non-operating income was \$86 million for the fiscal fourth quarter, including \$7 million of net gains from equity investments. Excluding this item, non-GAAP non-operating income was \$79 million.

GAAP effective income tax rate was 16.9% for the quarter ended September 30, 2023, including the tax impacts from the non-GAAP items. Excluding these items, the non-GAAP effective income tax rate was 17.0% for the quarter ended September 30, 2023. GAAP and non-GAAP tax rates had a tax benefit related to the extension of U.S. foreign tax credit regulations.

Cash, cash equivalents and investment securities were \$22.0 billion at September 30, 2023.

The weighted-average number of diluted shares of class A common stock outstanding was 2.07 billion for the quarter ended September 30, 2023.





Fiscal Full-Year 2023 — Financial Highlights⁽¹⁾

GAAP net income in the fiscal full-year 2023 was \$17.3 billion or \$8.28 per share, an increase of 15% and 18%, respectively, over prior year's results. Current year's results included a special item of \$906 million for a litigation provision associated with the interchange multidistrict litigation ("MDL") case, \$104 million of net losses from equity investments and \$266 million from the amortization of acquired intangible assets and acquisition-related costs. Prior year's results included a special item of \$861 million for a litigation provision associated with the interchange MDL case, \$264 million of net losses from equity investments, \$189 million from the amortization of acquired intangible assets and acquisition-related costs, and \$60 million from the Russia-Ukraine charges. Excluding these items from the current and prior year and related tax impacts, non-GAAP net income for the year was \$18.3 billion or \$8.77 per share, increases of 14% and 17%, respectively, over prior year's results (refer to the accompanying financial tables for further details and a reconciliation of the GAAP to non-GAAP measures presented). GAAP earnings per share growth was approximately 21% on a constant-dollar basis, which excludes the impact of foreign currency fluctuations against the U.S. dollar. Non-GAAP earnings per share growth was approximately 19% on a constant-dollar basis. All references to earnings per share assume fully-diluted class A share count.

Net revenues in the fiscal full-year 2023 were \$32.7 billion, an increase of 11%, driven by the year-over-year growth in payments volume, cross-border volume and processed transactions. Net revenues increased 13% on a constant-dollar basis.

Payments volume for the twelve months ended September 30, 2023 increased 9% over the prior year on a constant-dollar basis.

Cross-border volume excluding transactions within Europe, which drives our international transaction revenues, increased 25% on a constant-dollar basis for the twelve months ended September 30, 2023. Total cross-border volume on a constant-dollar basis increased 20% for the fiscal year.

Total processed transactions, which represent transactions processed by Visa, for the twelve months ended September 30, 2023, were 212.6 billion, a 10% increase over the prior year.

Fiscal full-year 2023 service revenues were \$14.8 billion, an increase of 11% over the prior year. Data processing revenues rose 11% over the prior year to \$16.0 billion. International transaction revenues grew 19% over the prior year to \$11.6 billion. Other revenues of \$2.5 billion rose 24% over the prior year. Client incentives were \$12.3 billion, up 19% over the prior year.

GAAP operating expenses were \$11.7 billion for the fiscal full-year 2023, an 11% increase over the prior year's results, primarily driven by increases in personnel expenses. GAAP operating expenses included the special item related to the litigation provision associated with the MDL case and the amortization of acquired intangible assets and acquisition-related costs in the current and prior year and the Russia-Ukraine charges in the prior year. Excluding these operating expense items, non-GAAP operating expenses increased 12% over the prior year, primarily driven by an increase in personnel expenses.

GAAP non-operating income was \$37 million for the fiscal full-year 2023, including \$104 million of net equity investment losses. Excluding this item, non-GAAP non-operating income was \$141 million.

GAAP effective income tax rate was 17.9% for the fiscal full-year 2023, including the tax impacts from the non-GAAP items. Excluding these items, the non-GAAP effective income tax rate was 18.1% for the fiscal full-year ended September 30, 2023. GAAP and non-GAAP tax rates had a tax benefit due to the reassessment of an uncertain tax position related to prior years as a result of new information obtained during an ongoing tax examination and a tax benefit related to the extension of the U.S. foreign tax credit regulations.

The weighted-average number of diluted shares of class A common stock outstanding was 2.09 billion for the fiscal full-year ended September 30, 2023.

(1) As previously disclosed, in March 2022, we suspended our operations in Russia and therefore our financial highlights from April 2022 through September 2023 do not include Russia-related results.





Other Notable Items

On September 13, 2023, Visa announced that it is engaging with its common stockholders on the subject of potential amendments to its Seventh Restated Certificate of Incorporation that would authorize Visa to conduct an exchange offer program that would have the effect of releasing transfer restrictions on portions of Visa's class B common stock in a manner that is designed to be economically equivalent to existing arrangements with respect to class A and class C common stockholders' exposure to certain litigation.

On September 28, 2023, Visa deposited \$150 million into its litigation escrow account, which was previously established under the Company's U.S. retrospective responsibility plan to insulate the Company and class A shareholders from financial liability for certain litigation cases. This deposit has the same economic effect on earnings per share as repurchasing the Company's class A common stock as it reduces the as-converted class B common stock share count at a volume weighted average price of \$231.05.

During the three months ended September 30, 2023, Visa repurchased 17.0 million shares of class A common stock at an average cost of \$241.03 per share for \$4.1 billion. In the twelve months ended September 30, 2023, Visa repurchased a total of 55.4 million shares of class A common stock at an average cost of \$222.98 per share for \$12.4 billion. The Company had \$4.7 billion of remaining authorized funds for share repurchase as of September 30, 2023.

In October, the board of directors authorized a new \$25.0 billion multi-year class A common stock share repurchase program. The board of directors also declared an increase to Visa's quarterly cash dividend to \$0.520 per share of class A common stock (determined in the case of class B and C common stock and series A, B and C convertible participating preferred stock on an as-converted basis) payable on December 1, 2023, to all holders of record as of November 9, 2023.





Financial Outlook for Fiscal Full-Year 2024

Our non-GAAP and adjusted constant-dollar fiscal full-year financial outlook excludes certain items that we believe are not representative of our continuing operations, as they may be non-recurring or have no cash impact, and may distort our longer-term operating trends. We believe presenting these metrics provides investors and management with additional insight into our expected operating performance for fiscal full-year 2024. Growth rates compare our GAAP, non-GAAP and adjusted constant-dollar fiscal full-year 2024 outlook against our GAAP, non-GAAP and adjusted constant-dollar fiscal full-year 2023 financial results, respectively. Please refer to the footnotes in the table immediately below and the Reconciliation of GAAP to Non-GAAP Financial Results for more information. Such financial measures should not be relied upon as substitutes for, or considered in isolation from, measures calculated in accordance with U.S. GAAP.

	Annual Net Revenues Growth ⁽¹⁾	Annual Operating Expense Growth	Annual Diluted Class A Common Stock Earnings Per Share Growth
GAAP Nominal-Dollar Basis	High single-digit to low double-digit	Approximately flat	High-teens
Non-GAAP Adjustments ⁽²⁾	N/A	~9%	(~5.5%)
Non-GAAP Nominal-Dollar Basis	High single-digit to low double-digit	High single-digit	Low-teens
Foreign Currency Impact ⁽³⁾	~1%	~1.5%	~0.5%
Acquisition Impact ⁽⁴⁾	—%	—%	—%
Adjusted Constant-Dollar Basis ⁽⁵⁾	Low double-digit	High single-digit to low double-digit	Low-teens

- (1) There were no non-GAAP adjustments made to net revenues in our fiscal full-year 2024 financial outlook and fiscal full-year 2023 financial results.
- (2) Our non-GAAP fiscal full-year 2024 financial outlook for annual operating expense growth and annual diluted Class A common stock earnings per share growth reflect adjustments for the amortization of acquired intangible assets of approximately \$150 million and \$0.06, respectively, and acquisition-related costs of approximately \$80 million and \$0.03, respectively. No other 2024 non-GAAP adjustments have been made.
- (3) Our results are denominated in U.S. dollars and are calculated each quarter by applying an established U.S. dollar/foreign currency exchange rate for each local currency. To eliminate the impact of foreign currency fluctuations against the U.S. dollar in measuring financial performance, we report year-over-year growth using a fixed current year U.S. dollar/foreign currency exchange rate for the current and prior year periods ("constant-dollar basis").
- (4) We exclude the impact of operating revenues and expenses of acquired entities that were not reflected in the full quarter of the prior year following the close of the acquisition.
- (5) We exclude from our non-GAAP fiscal full-year 2024 financial outlook the (i) impact of foreign currency to provide currency-neutral growth rates as described in (3) and (ii) the impact of acquisitions as described in (4) to arrive at our adjusted constant-dollar basis financial measures.

Fiscal Fourth Quarter and Full-Year 2023 Earnings Results Call Details

Visa's executive management team will host a live audio webcast beginning at 5:00 p.m. Eastern Time (2:00 p.m. Pacific Time) today to discuss the financial results and business highlights. All interested parties are invited to listen to the live webcast at investor.visa.com. A replay of the webcast will be available on the Visa Investor Relations website for 30 days. Investor information, including supplemental financial information and operational performance data, is available on the Visa Investor Relations website at investor.visa.com.





Forward-Looking Statements

Our earnings release and related materials contain forward-looking statements within the meaning of the U.S. Private Securities Litigation Reform Act of 1995 that relate to, among other things, our future operations, prospects, developments, strategies, business growth, anticipated timing and benefits of our acquisitions, financial outlook, and the approval and implementation of the Certificate of Incorporation amendments and the potential exchange offers. Forward-looking statements generally are identified by words such as "anticipates," "believes," "estimates," "expects," "intends," "may," "projects," "outlook," "could," "should," "will," "continue" and other similar expressions. All statements other than statements of historical fact could be forward-looking statements, which speak only as of the date they are made, are not guarantees of future performance and are subject to certain risks, uncertainties and other factors, many of which are beyond our control and are difficult to predict.

Actual results could differ materially from those expressed in, or implied by, our forward-looking statements due to a variety of factors, including, but not limited to:

- impact of global economic, political, market, health and social events or conditions, including conflicts and wars;
- increased oversight and regulation of the global payments industry and our business;
- impact of government-imposed obligations and/or restrictions on international payment systems;
- outcome of tax, litigation and governmental investigation matters;
- increasingly intense competition in the payments industry, including competition for our clients and merchants;
- proliferation and continuous evolution of new technologies and business models in the payments industry;
- continued efforts to lower acceptance costs and challenge industry practices;
- our ability to maintain relationships with our clients, acquirers, processors, merchants, payments facilitators, ecommerce platforms, fintechs and other third parties;
- brand or reputational damage;
- exposure to loss or illiquidity due to settlement guarantees;
- · a disruption, failure, breach or cyber-attack of our networks or systems;
- risks, uncertainties and the failure to achieve the anticipated benefits with respect to our acquisitions, joint ventures and other strategic investments; and
- other factors described in our filings with the U.S. Securities and Exchange Commission, including our Annual Report on Form 10-K for the year ended September 30, 2022, and our subsequent reports on Forms 10-Q and 8-K.

Except as required by law, we do not intend to update or revise any forward-looking statements as a result of new information, future events or otherwise.

About Visa Inc.

Visa (NYSE: V) is a world leader in digital payments, facilitating transactions between consumers, merchants, financial institutions and government entities across more than 200 countries and territories. Our mission is to connect the world through the most innovative, convenient, reliable and secure payments network, enabling individuals, businesses and economies to thrive. We believe that economies that include everyone everywhere, uplift everyone everywhere and see access as foundational to the future of money movement. Learn more at Visa.com.

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Fiscal Fourth Quarter and Full-Year 2023 — Financial Summary

INCOME STATEMENT SUMMARY

	Three Mon Septembe			Twelve Mor Septembe	
	USD	YoY Change		USD	YoY Change
2112	(in n	nillions, except percer	ntages	and per share d	ata)
GAAP					
Revenues					
Service revenues	\$ 3,876	12%	\$	14,826	11%
Data processing revenues	4,256	13%		16,007	11%
International transaction revenues	3,172	10%		11,638	19%
Other revenues	744	35%		2,479	24%
Client incentives	(3,439)	20%		(12,297)	19%
Net revenues	8,609	11%		32,653	11%
Total operating expenses	\$ 3,059	13%	\$	11,653	11%
Non-operating income (expense)	86	(139%)		37	(105%)
Effective income tax rate	16.9%	(2 ppt)		17.9%	0 ppt
Net income	\$ 4,681	19%	\$	17,273	15%
Earnings per share	\$ 2.27	22%	\$	8.28	18%
W					
Non-GAAP ⁽¹⁾					
Total operating expenses	\$ 2,883	9%	\$	10,481	12%
Non-operating income (expense)	79	(181%)		141	(134%)
Effective income tax rate	17.0%	(2 ppt)		18.1%	0 ppt
Net income	\$ 4,816	18%	\$	18,280	14%
Earnings per share	\$ 2.33	21%	\$	8.77	17%

⁽¹⁾ Refer to the accompanying financial tables for further details and a reconciliation of the GAAP to non-GAAP measures presented.

KEY BUSINESS DRIVERS

		nths Ended er 30, 2023	Twelve Mor Septembe	
YoY increase / (decrease)	Constant	Nominal	Constant	Nominal
Payments volume	9%	9%	9%	6%
Cross-border volume excluding intra-Europe ⁽²⁾	18%	21%	25%	23%
Cross-border volume total	16%	21%	20%	17%
Processed transactions	10%	10%	10%	10%

⁽²⁾ Cross-border volume excluding transactions within Europe.





Visa Inc. Consolidated Balance Sheets (unaudited)

		Septer	nber 3	30,
		2023		2022
		(in millions, exce	pt per	
Assets				
Cash and cash equivalents	\$	16,286	\$	15,689
Restricted cash equivalents—U.S. litigation escrow		1,764		1,449
Investment securities		3,842		2,833
Settlement receivable		2,183		1,932
Accounts receivable		2,291		2,020
Customer collateral		3,005		2,342
Current portion of client incentives		1,577		1,272
Prepaid expenses and other current assets		2,584		2,668
Total current assets		33,532		30,205
Investment securities		1,921		2,136
Client incentives		3,789		3,348
Property, equipment and technology, net		3,425		3,223
Goodwill		17,997		17,787
Intangible assets, net		26,104		25,065
Other assets		3,731		3,737
Total assets	\$	90,499	\$	85,501
Liabilities				
Accounts payable	\$	375	\$	340
Settlement payable		3,269		3,281
Customer collateral		3,005		2,342
Accrued compensation and benefits		1,506		1,359
Client incentives		8,177		6,099
Accrued liabilities		5,015		3,726
Current maturities of debt		_		2,250
Accrued litigation		1,751		1,456
Total current liabilities		23,098		20,853
Long-term debt		20,463		20,200
Deferred tax liabilities		5,114		5,332
Other liabilities		3,091		3,535
Total liabilities		51,766		49,920
Equity Series A, Series B and Series C convertible participating preferred stock, \$0.0001 par value: 25 shares authorized and 5 (Series A less than one, Series B 2, Series C 3) shares issued and outstanding as of September 30, 2023 and 2022		1,698		2,324
Class A, Class B and Class C common stock and additional paid-in capital, \$0.0001 par value: 2,003,341 shares authorized (Class A 2,001,622, Class B 622, Class C 1,097); 1,849 (Class A 1,594, Class B 245, Class C 10) and 1,890 (Class A 1,635, Class B 245, Class C 10) shares issued and outstanding as of September 30, 2023 and 2022, respectively	d	20.452		19,545
Right to recover for covered losses		(140)		
Accumulated income		18,040		(35) 16,116
Accumulated income Accumulated other comprehensive income (loss):		10,040		10,110
Investment securities		(64)		(106)
Defined benefit pension and other postretirement plans		(155)		(169)
Derivative instruments		(177)		418
Denivative menumente		(921)		(2,512)
Foreign currency translation adjustments		(321)		(2,012)
Foreign currency translation adjustments Total accumulated other comprehensive income (loss)				(2.360)
Total accumulated other comprehensive income (loss)		(1,317)		(2,369)
· · ·				(2,369)





Visa Inc. Consolidated Statements of Operations (unaudited)

	Three Mor Septen				Twelve Mo Septen	
	2023		2022		2023	2022
		(in	millions, exce	pt per :	share data)	
Net revenues	\$ 8,609	\$	7,787		32,653	\$ 29,310
Operating Expenses						
Personnel	1,498		1,356		5,831	4,990
Marketing	403		429		1,341	1,336
Network and processing	197		185		736	743
Professional fees	173		163		545	505
Depreciation and amortization	247		226		943	861
General and administrative	412		338		1,330	1,194
Litigation provision	129		3		927	868
Total operating expenses	3,059		2,700		11,653	10,497
Operating income	5,550		5,087		21,000	18,813
Non-operating Income (Expense)						
Interest expense	(183)		(159)		(644)	(538
Investment income (expense) and other	269		(60)		681	(139
Total non-operating income (expense)	86		(219)		37	(677
Income before income taxes	5,636		4,868		21,037	18,136
Income tax provision	955		928		3,764	3,179
Net income	\$ 4,681	\$	3,940	\$	17,273	\$ 14,957
Basic Earnings Per Share						
Class A common stock	\$ 2.27	\$	1.86	\$	8.29	\$ 7.01
Class B common stock	\$ 3.61	\$	2.99	\$	13.26	\$ 11.33
Class C common stock	\$ 9.08	\$	7.45	\$	33.17	\$ 28.03
Basic Weighted-average Shares Outstanding						
Class A common stock	 1,603		1,638		1,618	 1,651
Class B common stock	 245		245		245	 245
Class C common stock	 10		10		10	 10
Diluted Earnings Per Share						
Class A common stock	\$ 2.27	\$	1.86	\$	8.28	\$ 7.00
Class B common stock	\$ 3.60	\$	2.99	\$	13.24	\$ 11.31
Class C common stock	\$ 9.07	\$	7.45	\$	33.13	\$ 28.00
Diluted Weighted-average Shares Outstanding						
Class A common stock	 2,065		2,116		2,085	2,136
Class B common stock	 245		245		245	245
Class C common stock	 10		10		10	 10





Visa Inc. Consolidated Statements of Cash Flows (unaudited)

Adjustments to reconcile net income to net cash provided by (used in) operating activities: 12,297 10 Client incentives 765 16 Share-based compensation 943 16 Deferred income taxes (483) 17 VE territory covered losses incurred (136) 16 (Gains) losses on equity investments, net 104 104 Other 160 160 Accounts in operating assets and liabilities: 160 160 Settlement receivable (160) 160 Accounts receivable (250) 160 Client incentives (11,014) 160 Other assets (24) 160 Accounts payable 34 12 Accrued and other liabilities 1,291 16 Investing Activities 20,755 18 Investing Activities 10,599 10 Investing Activities 10,599 10 Purchases of property, equipment and technology 1,059 10 Proceeds from maturities and sales	1,957 0,295 602 861 (336) (43) 264 (94)
Operating Activities \$ 17,273 \$ 14 Net income \$ 17,273 \$ 14 Adjustments to reconcile net income to net cash provided by (used in) operating activities: Incompany (used in) operating activities 12,297 10	0,295 602 861 (336) (43) 264 (94)
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Adjustments to reconcile net income to net cash provided by (used in) operating activities: 12,297 10 Client incentives 765 10 Share-based compensation 943 10 Depreciation and amortization 943 10 Deferred income taxes (483) 10 VE territory covered losses incurred (136) 104 (Gains) losses on equity investments, net 104 104 Other 10 14 Change in operating assets and liabilities: 160 10 Settlement receivable (160) 250 Accounts receivable (150) 6 Client incentives (11,014) 6 Other assets (24) 34 Accounts payable 34 34 Settlement payable 1,291 4 Accrued intigation 295 10 Net cash provided by (used in) operating activities 20,755 10 Investing Activities (1,059) 10 Purchases (4,363) (6 Proce	0,295 602 861 (336) (43) 264 (94)
Client incentives 12,297 10 Share-based compensation 765 765 Depreciation and amortization 943 943 Deferred income taxes (483) 483 VE territory covered losses incurred (136) 104 (Gains) losses on equity investments, net 104 104 Other 14 104 Change in operating assets and liabilities: 250 1250 Settlement receivable (160) 250 Accounts receivable (250) (250) Client incentives (24) (24) Other assets (24) (24) Accounts payable 34 34 Settlement payable 194 194 Accrued litigation 295 104 Net cash provided by (used in) operating activities 20,755 18 Investing Activities 10,99 10,99 Investment securities: 10,99 10,99 Investment securities: 44,363 46 Proceeds from maturities and sales	602 861 (336) (43) 264 (94)
Share-based compensation 765 Depreciation and amortization 943 Deferred income taxes (483) VE territory covered losses incurred (136) (Gains) losses on equity investments, net 104 Other 14 Change in operating assets and liabilities: (160) Settlement receivable (250) Client incentives (11,014) (6 Client incentives (24) (24) Accounts receivable (24) (24) Client incentives (11,014) (6 Client incentives (11,014) (6 Client incentives (24) (24) Accounts payable 34 (24) Active and other liabilities 1,291 (29) Accrued intigation 295 (295) Net cash provided by (used in) operating activities (1,059) (1,059) Investing Activities (4,363) (6 Purchases (4,363) (6 Purchases (4,363) (6 Proceeds f	602 861 (336) (43) 264 (94)
Depreciation and amortization 943 Deferred income taxes (483) VE territory covered losses incurred (136) (Gains) losses on equity investments, net 104 Other 14 Change in operating assets and liabilities: Settlement receivable Settlement receivable (160) Accounts receivable (250) Client incentives (11,014) Other assets (24) Accounts payable 34 Settlement payable (194) Accrued not other liabilities 1,291 Accrued litigation 20,755 Net cash provided by (used in) operating activities 20,755 Investing Activities (1,059) Purchases of property, equipment and technology (1,059) Investment securities: (4,363) (6 Purchases (3,160) (4 Purchases of other investments (121) (121) Settlement of derivative instruments (121) (121) Settlement of derivative instruments (25) (26) Ot	861 (336) (43) 264 (94)
Deferred income taxes (483) VE territory covered losses incurred (136) (Gains) losses on equity investments, net 104 Other 14 Change in operating assets and liabilities: 14 Settlement receivable (160) Accounts receivable (250) Client incentives (11,014) Other assets (24) Accounts payable 34 Settlement payable (194) Accrued ind other liabilities 1,291 Accrued litigation 295 Net cash provided by (used in) operating activities 20,755 Investing Activities (1,059) Investment securities: (1,059) Purchases (4,363) (3 Proceeds from maturities and sales 3,160 4 Proceeds from maturities and sales - (1 Proceads from maturities and sales (1 4 Acquisitions, net of cash and restricted cash acquired - (1 Acquisitions, net of cash and restricted cash acquired - (1	(43) 264 (94)
VE territory covered losses incurred (136) (Gains) losses on equity investments, net 104 Other 14 Change in operating assets and liabilities: 8 Settlement receivable (160) Accounts receivable (250) Client incentives (11,014) (50) Client necetives (24) Accounts payable 34 4 Settlement payable (194) 5 Accrued and other liabilities 1,291 6 Accrued litigation 295 6 Net cash provided by (used in) operating activities 20,755 18 Investing Activities 1,291 6 Purchases of property, equipment and technology (1,059) 6 Investment securities: 4 6 Proceeds from maturities and sales 3,160 6 Acquisitions, net of cash and restricted cash acquired — 6 Acquisitions, net of cash and restricted cash acquired — 6 Purchases of other investments (121) 6 Se	(43) 264 (94)
(Gains) losses on equity investments, net Other 104 Other Change in operating assets and liabilities: (160) Accounts receivable (250) Client incentives (11,014) (50) Client sasets (24) Accounts payable 34 34 Settlement payable (194) 4 Accrued and other liabilities 1,291 4 Accrued litigation 295 4 Net cash provided by (used in) operating activities 20,755 18 Investing Activities (1,059) 1 Purchases of property, equipment and technology (1,059) (4,363) (5) Proceeds from maturities and sales 3,160 4 4 Acquisitions, net of cash and restricted cash acquired — (7 Purchases of other investments (121) 5 Settlement of derivative instruments 402 4 Other investing activities (2,006) (4	264 (94)
Other 14 Change in operating assets and liabilities: Change in operating assets and liabilities: Settlement receivable (160) Accounts receivable (250) Client incentives (11,014) (50) Other assets (24)	,
Settlement receivable (160) Accounts receivable (250) Client incentives (11,014) (8 Other assets (24) Accounts payable 34 34 Settlement payable (194) 4 Accrued and other liabilities 1,291 4 Accrued litigation 295 4 Net cash provided by (used in) operating activities 20,755 18 Investing Activities (1,059) 4 Purchases of property, equipment and technology (1,059) 4 Investment securities: (4,363) (8 Purchases (4,363) (8 Proceeds from maturities and sales 3,160 4 Acquisitions, net of cash and restricted cash acquired — (7 Purchases of other investments (121) 5 Settlement of derivative instruments 402 4 Other investing activities (2,006) (4	(0.07)
Accounts receivable (250) Client incentives (11,014) (8 Other assets (24) (24) Accounts payable 34 (194)	(007)
Client incentives (11,014) (5 Other assets (24) (24) Accounts payable 34 (194) Settlement payable (194) (194) Accrued and other liabilities 1,291 (1,291) Accrued litigation 295 (1,295) Net cash provided by (used in) operating activities (1,059) (1,059) Investing Activities (1,059) (1,059) Purchases of property, equipment and technology (1,059) (4,363) (5 Purchases (4,363) (5 (6 Proceeds from maturities and sales 3,160 (6 Acquisitions, net of cash and restricted cash acquired — (7 Purchases of other investments (121) (2 Settlement of derivative instruments 402 (25) Other investing activities (2,006) (6	(397)
Other assets (24) Accounts payable 34 Settlement payable (194) Accrued and other liabilities 1,291 Accrued litigation 295 Net cash provided by (used in) operating activities 20,755 18 Investing Activities (1,059) Purchases of property, equipment and technology (1,059) (1,059) Investment securities: (4,363)	(97)
Accounts payable Settlement payable (194) Accrued and other liabilities 1,291 Accrued litigation 295 Net cash provided by (used in) operating activities Purchases of property, equipment and technology Investment securities: Purchases Proceeds from maturities and sales Acquisitions, net of cash and restricted cash acquired Purchases of other investments Settlement of derivative instruments (121) Settlement of derivative instruments Net cash provided by (used in) investing activities (25) Net cash provided by (used in) investing activities	9,351)
Settlement payable Accrued and other liabilities Accrued litigation 295 Net cash provided by (used in) operating activities Purchases of property, equipment and technology Investment securities: Purchases Purchases Purchases Proceeds from maturities and sales Acquisitions, net of cash and restricted cash acquired Purchases of other investments Settlement of derivative instruments Other investing activities Net cash provided by (used in) investing activities (194) 1059 1070 1070 1070 1070 1070 1070 1070 107	(666)
Accrued and other liabilities Accrued litigation Net cash provided by (used in) operating activities Investing Activities Purchases of property, equipment and technology Investment securities: Purchases Purchases Proceeds from maturities and sales Acquisitions, net of cash and restricted cash acquired Purchases of other investments Settlement of derivative instruments Other investing activities Net cash provided by (used in) investing activities (2,006)	67
Accrued litigation 295 Net cash provided by (used in) operating activities 20,755 18 Investing Activities Purchases of property, equipment and technology (1,059) Investment securities: Purchases Purchases (4,363) (8 Proceeds from maturities and sales 3,160 4 Acquisitions, net of cash and restricted cash acquired — (7 Purchases of other investments (121) Settlement of derivative instruments 402 Other investing activities (2,006) (4,006)	1,256
Net cash provided by (used in) operating activities Investing Activities Purchases of property, equipment and technology Investment securities: Purchases Purchases Purchases Acquisitions, net of cash and restricted cash acquired Purchases of other investments Cultary Settlement of derivative instruments Other investing activities Net cash provided by (used in) investing activities 10 20,755 18 20,755	1,055
Investing Activities Purchases of property, equipment and technology Investment securities: Purchases Purchases Proceeds from maturities and sales Acquisitions, net of cash and restricted cash acquired Purchases of other investments Settlement of derivative instruments Other investing activities Net cash provided by (used in) investing activities (1,059) (4,363) (5) (4,363) (6) (7) (7) (7) (7) (8) (8) (8) (9) (9) (9) (9) (9) (9) (9) (9) (9) (9	476
Purchases of property, equipment and technology Investment securities: Purchases Purchases Proceeds from maturities and sales Acquisitions, net of cash and restricted cash acquired Purchases of other investments (121) Settlement of derivative instruments Quite investing activities (25) Net cash provided by (used in) investing activities (1,059) (4,363) (8) (4,363) (9) (9) (9) (9) (9) (9) (9) (9) (9) (9	3,849
Investment securities: Purchases Proceeds from maturities and sales Acquisitions, net of cash and restricted cash acquired Purchases of other investments (121) Settlement of derivative instruments 402 Other investing activities (25) Net cash provided by (used in) investing activities	
Purchases Proceeds from maturities and sales Acquisitions, net of cash and restricted cash acquired — (121) Settlement of derivative instruments Quite investing activities Quite (125) Net cash provided by (used in) investing activities Quite (1363) Quite (1376) Qui	(970)
Proceeds from maturities and sales Acquisitions, net of cash and restricted cash acquired — (121) Settlement of derivative instruments Other investing activities Net cash provided by (used in) investing activities 3,160 — (2) (121) (25) Net cash provided by (used in) investing activities	
Acquisitions, net of cash and restricted cash acquired Purchases of other investments (121) Settlement of derivative instruments 402 Other investing activities (25) Net cash provided by (used in) investing activities (2,006)	5,997)
Purchases of other investments Settlement of derivative instruments Other investing activities (121) 402 (25) Net cash provided by (used in) investing activities (2,006)	1,585
Settlement of derivative instruments 402 Other investing activities (25) Net cash provided by (used in) investing activities (2,006)	1,948)
Other investing activities (25) Net cash provided by (used in) investing activities (2,006)	(86)
Net cash provided by (used in) investing activities (2,006)	_
	128 1,288)
Financing Activities	,_00)
	1,589)
	1,000)
	3,203)
	, 3,218
Cash proceeds from issuance of class A common stock under equity plans 260	196
Restricted stock and performance-based shares settled in cash for taxes (130)	(120)
Other financing activities 200	(198)
Net cash provided by (used in) financing activities (17,772)	2,696)
	1,287)
Increase (decrease) in cash, cash equivalents, restricted cash and restricted cash equivalents 1,613	578
Cash, cash equivalents, restricted cash and restricted cash equivalents at beginning of year 20,377	9,799
Cash, cash equivalents, restricted cash and restricted cash equivalents at end of year \$ 21,990 \$),377
Supplemental Disclosure	
Interest payments on debt \$ 617 \$	3,741
Accruals related to purchases of property, equipment and technology \$ 96 \$	3,741 607 56



Visa Inc. Quarterly Results of Operations (unaudited)

		Fiscal 2023 Quarter Ended						Fiscal 2022 Quarter Ended		
	Sept	tember 30, 2023		June 30, 2023		March 31, 2023	December 31, 2022	Se	eptember 30, 2022	
						(in millions)				
Net revenues	\$	8,609	\$	8,123	\$	7,985	\$ 7,936	\$	7,787	
Operating Expenses										
Personnel		1,498		1,481		1,515	1,337		1,356	
Marketing		403		297		309	332		429	
Network and processing		197		182		179	178		185	
Professional fees		173		133		130	109		163	
Depreciation and amortization		247		235		234	227		226	
General and administrative		412		314		282	322		338	
Litigation provision		129		457		_	341		3	
Total operating expenses		3,059		3,099		2,649	2,846		2,700	
Operating income		5,550		5,024		5,336	5,090		5,087	
Non-operating Income (Expense)										
Interest expense		(183)		(182)		(142)	(137)		(159)	
Investment income (expense) and other		269		304		84	24		(60)	
Total non-operating income (expense)		86		122		(58)	(113)		(219)	
Income before income taxes		5,636		5,146		5,278	4,977		4,868	
Income tax provision		955		990		1,021	798		928	
Net income	\$	4,681	\$	4,156	\$	4,257	\$ 4,179	\$	3,940	





Visa Inc. Reconciliation of GAAP to Non-GAAP Financial Results (unaudited)

We use non-GAAP financial measures of our performance which exclude certain items which we believe are not representative of our continuing operations, as they may be non-recurring or have no cash impact, and may distort our longer-term operating trends. We consider non-GAAP measures useful to investors because they provide greater transparency into management's view and assessment of our ongoing operating performance.

- Gains and losses on equity investments. Gains and losses on equity investments include periodic non-cash fair
 value adjustments and gains and losses upon sale of an investment. These long-term investments are strategic in
 nature and are primarily private company investments. Gains and losses associated with these investments are
 tied to the performance of the companies that we invest in and therefore do not correlate to the underlying
 performance of our business.
- Amortization of acquired intangible assets. Amortization of acquired intangible assets consists of amortization of
 intangible assets such as developed technology, customer relationships and brands acquired in connection with
 business combinations executed beginning in fiscal 2019. Amortization charges for our acquired intangible assets
 are non-cash and are significantly affected by the timing, frequency and size of our acquisitions, rather than our
 core operations. As such, we have excluded this amount to facilitate an evaluation of our current operating
 performance and comparison to our past operating performance.
- Acquisition-related costs. Acquisition-related costs consist primarily of one-time transaction and integration costs
 associated with our business combinations. These costs include professional fees, technology integration fees,
 restructuring activities and other direct costs related to the purchase and integration of acquired entities. These
 costs also include retention equity and deferred equity compensation when they are agreed upon as part of the
 purchase price of the transaction but are required to be recognized as expense post-combination. We have
 excluded these amounts as the expenses are recognized for a limited duration and do not reflect the underlying
 performance of our business.
- Litigation provision. We recorded additional accruals to address claims associated with the interchange
 multidistrict litigation. Under the U.S. retrospective responsibility plan, we recover the monetary liabilities related
 to the U.S. covered litigation through a downward adjustment to the rate at which shares of our class B common
 stock ultimately convert into shares of class A common stock.
- Russia-Ukraine charges. We recorded a loss within general and administrative expense from the deconsolidation
 of our Russian subsidiary and also incurred charges in personnel expense as a result of steps taken to support
 our employees in Russia and Ukraine. We have excluded these amounts as they are one-time charges and do
 not reflect the underlying performance of our business.

Our results are denominated in U.S. dollars and are calculated each quarter by applying an established U.S. dollar/foreign currency exchange rate for each local currency. To eliminate the impact of foreign currency fluctuations against the U.S. dollar in measuring financial performance, we report year-over-year growth using a fixed current year U.S. dollar/foreign currency exchange rate for the current and prior year periods ("constant-dollar basis").





Visa Inc. Reconciliation of GAAP to Non-GAAP Financial Results (unaudited) - continued

Non-GAAP operating expenses, non-operating income (expense), income tax provision, effective income tax rate, net income and diluted earnings per share should not be relied upon as substitutes for, or considered in isolation from, measures calculated in accordance with U.S. GAAP. The following tables reconcile our as-reported financial measures, calculated in accordance with U.S. GAAP, to our respective non-GAAP financial measures:

	-	Three	Mc	onths Ended	September 3	0, 202	3		
	perating penses	Non- operating Income (Expense)	F	Income Tax Provision ⁽¹⁾	Effective Income Tax Rate ⁽²⁾		let ome	Earr	uted nings Per are ⁽²⁾
		(in millio	ns, e	except percen	tages and per	share d	ata)		
As reported	\$ 3,059	\$ 80	5 \$	955	16.9 %	\$	4,681	\$	2.27
(Gains) losses on equity investments, net	_	(7	7)	(2)			(5)		_
Amortization of acquired intangible assets	(46)	_	-	10			36		0.02
Acquisition-related costs	(21)	_	-	2			19		0.01
Litigation provision	(109)	_	-	24			85		0.04
Non-GAAP	\$ 2,883	\$ 79	\$	989	17.0 %	\$	4,816	\$	2.33
	Twelve Months Ended September 30, 2023								
							.5	D.II.	.41
	perating epenses	Non- operating Income (Expense)	F	Income Tax Provision ⁽¹⁾	Effective Income Tax Rate ⁽²⁾		let ome	Earr	uted nings Per are ⁽²⁾
		(in millio	ns, e	except percen	tages and per	share d	ata)		
As reported	\$ 11,653	\$ 3	7 \$	3,764	17.9 %	\$	17,273	\$	8.28
(Gains) losses on equity investments, net	_	104	1	23			81		0.04
Amortization of acquired intangible assets	(176)	_	-	38			138		0.07
Acquisition-related costs	(90)	_	-	7			83		0.04
Litigation provision	(906)	_	-	201			705		0.34
Non-GAAP	\$ 10,481	\$ 14	I \$	4,033	18.1 %	\$	18,280	\$	8.77
		Three	Mc	onths Ended	September 3	0, 202	2		
	perating penses	Non- operating Income (Expense)	F	Income Tax Provision ⁽¹⁾	Effective Income Tax Rate ⁽²⁾	N Inc	let ome	Earr P	uted nings Per are ⁽²⁾
		•			tages and per		•		
As reported	\$ 2,700	•	9) \$		19.1%	\$	3,940	\$	1.86
(Gains) losses on equity investments, net		122	2	27			95		0.04
Amortization of acquired intangible assets	(43)	_	-	9			34		0.02
Acquisition-related costs	(25)	_	-	3			22		0.01
Non-GAAP	\$ 2,632	\$ (9)	7) \$	967	19.1%	\$	4,091	\$	1.93





Visa Inc. Reconciliation of GAAP to Non-GAAP Financial Results (unaudited) - continued

		Twelve	Мо	nths Ended	d September :	30, 2	2022		
	erating penses	Non- operating Income (Expense)		Income Tax rovision ⁽¹⁾	Effective Income Tax Rate ⁽²⁾	ı	Net ncome	Ea	luted rnings Per nare ⁽²⁾
		(in million	s, ex	xcept percen	tages and per	shar	e data)		
As reported	\$ 10,497	\$ (677)	\$	3,179	17.5%	\$	14,957	\$	7.00
(Gains) losses on equity investments, net	_	264		67			197		0.09
Amortization of acquired intangible assets	(120)	_		26			94		0.04
Acquisition-related costs	(69)	_		9			60		0.03
Litigation provision	(861)	_		191			670		0.31
Russia-Ukraine charges	(60)	_		4			56		0.03
Non-GAAP	\$ 9,387	\$ (413)	\$	3,476	17.8%	\$	16,034	\$	7.50

⁽¹⁾ Determined by applying applicable tax rates.





⁽²⁾ Figures in the table may not recalculate exactly due to rounding. Effective income tax rate, diluted earnings per share and their respective totals are calculated based on unrounded numbers.