

# ResMed Inc. RMD [XNYS] | ★★★

Last Price	Fair Value	Consider Buy	Consider Sell	Uncertainty	Economic Moat™	Stewardship	Morningstar Credit Rating	Industry
36.45 USD	35.00 USD	24.50 USD	47.25 USD	Medium	Narrow	NA		Medical Instruments & Supplies

## ResMed's execution continues to impress, but growth prospects are priced in.

by James Cooper  
Senior Equities Analyst  
Analyst covering this company do not own its stock.

Pricing data through Aug 14, 2012.  
Rating Updated as of Aug 14, 2012.

Currency amounts expressed with "\$" are in U.S. dollars (USD) unless otherwise denoted.



### Thesis Nov. 24, 2011

ResMed remains one of the key leaders of sleep apnea treatment. With its admirable innovative capabilities, we expect ResMed to deliver solid returns in the long run, and we look forward to seeing what it develops next.

ResMed focuses on developing medical devices to treat sleep apnea and educating caregivers about therapy options. The firm's product portfolio consists of airflow generators, nasal masks, and pillows that introduce the airflow needed to prop open patients' respiratory pathways during sleep. These tools help patients breathe easier and avoid complications associated with sleep apnea, including exhaustion and hypertension. ResMed generates about half of its sales in the United States, while the other half is dispersed primarily throughout Europe, Japan, and Australia.

As a second-mover in sleep apnea devices, ResMed was initially forced to play catch-up by differentiating itself through technically superior devices. It still aims to maintain its technical edge, which has served it well so far. Patients can have a difficult time adjusting to sleep disruptions, and ResMed's advanced features can lead to greater patient comfort and compliance, which in turn leads to brand loyalty. As these patients return to ResMed's sleep lab and home health-care customers request ResMed products--especially masks and pillows--this highly profitable recurring revenue stream helps endear ResMed to its customer base.

ResMed faces tough competition, though, particularly from Philips Electronics (formerly Respironics). Respironics pioneered the industry and possesses admirable marketing and distribution capabilities. Also, its products are synonymous with sleep apnea treatment in the U.S., so ResMed faces a difficult challenge when trying to educate physicians about its own product set. Competitors also have shown a willingness to compete on price by blanketing the market with free samples during past new product launches,

so ResMed must continue to stay ahead of the pack on innovation to prevent price erosion from substantially damaging returns.

We think ResMed has proved its ability to develop new sleep apnea treatments, and we expect more of the same in the future. Considering those development capabilities and the large potential patient pool that still remains undiagnosed or untreated in the sleep apnea market, ResMed looks positioned to grow at a fast clip by filling the gaps in existing therapeutic options.

### Valuation, Growth and Profitability

We've raised our fair value estimate 10% from AUD 3.00 to AUD 3.30 per share, reflecting slightly stronger gross margin and lower fixed cost estimates. ResMed incurs the majority of manufacturing cost in Australian dollars, while sales are mostly generated in the United States and Europe. In fiscal 2013, we expect innovation and continued market penetration to drive 11% sales growth. We expect operating margins to increase from 21.5% to around 23% reflecting strong overhead cost control. During the next five years, we expect key demographic trends (especially aging and obesity) and increased penetration of the potential patient pool (through greater awareness and more convenient testing options) to drive 9% compound annual sales growth at the firm. We expect the weaker economic environment in Europe and the United States to somewhat subdue sales growth. We assume a more competitive environment during the five-year period to result in limited scale economies as the firm increases marketing spend. We assume a relatively flat U.S. dollar/Australian dollar exchange rate. We use an 11% cost of equity to discount our assumptions.

### Risk

Like most medical-device firms, ResMed must innovate or face significant pricing pressure. The company may not be able to stay at the head of the innovation class in future years, which would create an opening for competitors. The company also faces foreign exchange risk, as substantial development and manufacturing operations remain in

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Close Competitors	Currency (Mil)	Market Cap	TTM Sales	Oper Income	Net Income
<b>Covidien PLC</b>	USD	27,558	11,929	2,458	1,895
<b>Koninklijke Philips Electronics NV</b>	USD	21,115	30,818	1,712	427

Australia where the firm was founded, while more than 95% of its sales are dispersed throughout the rest of the world. The U.S. accounts for about half of ResMed's sales.

## Bulls Say

- ▶ ResMed pursues the large, underpenetrated sleep-disordered breathing market. Growth should continue on a high trajectory as more patients incorporate ResMed's noninvasive treatments into their sleeping patterns.
- ▶ With focus now shifted toward compliance rather than low-cost systems, ResMed should thrive given its history of introducing innovative products that improve sleep apnea therapy.
- ▶ A significant boost of at-home sleep apnea testing could open up the market to patients who had balked at costly, uncomfortable testing in a sleep lab.

## Bears Say

- ▶ ResMed's ability to sell products depends largely on the willingness of third parties to pay for treatment. Lower reimbursement rates for ResMed's products would hurt revenue and margin potential.
- ▶ ResMed invests significantly in research and development. If it is unable to introduce new products in the marketplace successfully, sales and margins may suffer.
- ▶ Competitive sampling hurt ResMed's growth in recent years. If those practices return, the attractiveness of the sleep apnea device market could diminish and ResMed's returns could suffer.

## Financial Overview

Financial Health: With more than USD 470 million in net cash

after debt is considered at 31 March 2012, ResMed remains in excellent financial health. Given its ability to generate significant free cash flow, we expect that position to strengthen in future years.

## Company Overview

Profile: ResMed develops, manufactures, and distributes medical devices--such as airflow generators and masks--to treat breathing disorders. It recently acquired a ventilation firm, but the primary focus remains sleep apnea. ResMed's reach is truly global, with distribution capabilities in more than 70 countries through wholly owned and independent firms. Most of its manufacturing capacity remains in Australia, where it was founded.

Management: We give ResMed a C Stewardship Grade and frown upon the ongoing perks and compensation doled out to chairman Peter Farrell and other executives. Current disclosure requirements shed clear light on those practices, which include personal use of company aircraft and club memberships. We do not think shareholders should have to foot those bills. We also don't like how much overall compensation Farrell continues to receive (\$2.8 million in salary, incentives, and options last year) after stepping down as CEO. Even though Farrell founded and ran ResMed very well for nearly two decades, we don't think shareholders should have to continue paying such generous compensation to him during his retirement. We also don't like the staggered terms and clubby feel of the board of directors, which could make stewardship changes difficult at ResMed.

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## Analyst Notes

### Another Strong Quarter Aug. 06, 2012

Resmed reported another strong quarter. Revenue grew nine percent (13% on constant currency basis) to USD 372 million, net income increased 31 percent to USD 77 million and earnings per share rose 43% to USD 0.53 boosted by the share buyback. Resmed's 13% constant currency growth for the quarter was well ahead of the company's 6% to 8% estimate of overall market growth, implying market share gains. Net operating cash flow was USD 97 million. The board declared an unfranked maiden quarterly dividend of USD 0.17 per share, equating to 1.7 Australian cents per CDI.

Over the full year to 30 June 2012, revenue increased 10% (11% in constant currency) to USD 1.37 billion, net income rose 12% to USD 254.9 million, and diluted earnings per share increased 19% to USD 1.71. This equates to an 18.1% increase in earnings per Australian CDI to 16.3 Australian cents. A fall in the effective tax rate from 25% to 23% boosted the bottom line. The buyback reduced the average number of shares on issue by 9.3 percent at a cost of USD 391 million. The full-year gross margin increased from 59.6% to 60.0%. EBIT margin was flat, impacted by a 19% increase in research and development to USD 110 million.

Our valuation rises from AUD 2.95 to AUD 3.30 reflecting slightly stronger gross margin and lower fixed cost estimates. After adjusting for excess cash, Resmed trades on a P/E near 16 times at our valuation of AUD 3.30. This is an appropriate level considering the defensive and growth characteristics of the business.

### Resmed institutes dividends Jun. 27, 2012

Resmed has finally instituted a dividend policy, something we have continually called for. Half a billion dollars of surplus cash seemed more than enough for any acquisition opportunity that might arise. Dividends provide a real return

to shareholders as opposed to a rising share price, which, even if the company continues to thrive, may prove temporary. Dividend-paying stocks also tend to fall less than non-payers in a market sell-off. We also like the discipline that a dividend commitment imposes on management. Our valuation is unchanged.

The first quarterly dividend will be AUD 0.17 per share to be paid in first quarter 2013. We expect the first year's dividends to amount to AUD 0.72 which, at the current share price around AUD 31.00, represents a yield of 2.3%. This level of dividends equates to a payout ratio near 40%.

Free cash flow in fiscal 2013 should cover the dividend, so current cash levels are unlikely to fall. CEO Peter Farrell said further share buy-backs are likely and there are sufficient funds for strategic opportunities and other ongoing investment in areas such as research and development and market growth.

The rolling economic crisis in Europe, which could spread more widely across the globe, is likely to generate a number of opportunities for strongly capitalised firms. For the discerning buyer there is likely a range of highly prospective technology for sale.

In recent years Resmed demonstrated a willingness to acquire complementary technologies. A recent example was the purchase of Irish medical technology company BiancaMed in 2011. The Irish company developed a device that monitors sleep and breathing without physical contact with the subject. The device, suitable for home use and therefore highly cost-effective, will help increase diagnosis of sleep disorders, thereby expanding Resmed's market.

### ResMed Delivers Strong Results May. 24, 2012

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## Analyst Notes (continued)

ResMed delivered stronger-than-expected results for the March 2012 quarter. Revenue grew 11% to USD 349 million, while net profit after tax increased 21% to USD 64.6 million. Due to the ongoing share repurchase program which reduced the average number of shares on issue by 7%, earnings per share growth was stronger at 29%. As usual, ResMed did not declare a dividend. At the end of the quarter, net cash was USD 540 million.

We increase our valuation 20% to AUD 3.00 (USD 30 per ADR), largely reflecting slight increases in our gross margin assumptions and small reductions in our overhead to sales ratio forecasts.

Revenue increased 18% in the Americas to USD 190 million and 4% (7% in constant currency) in the rest of the world to USD 159 million. The gross profit margin expanded from 58.3% to 60.3% largely due to product mix and manufacturing and supply chain efficiencies. These gains were partly offset by usual declines in average selling prices and strengthening of the Australian dollar, the latter a negative due to the majority of manufacturing occurring in Australia.

Over the nine months to 31 March 2012 the gross margin percentage fell slightly from 60.2% to 59.6%, largely a result of AUD-denominated manufacturing costs.

Quarter revenue from sales of flow generators grew 8% to USD 184.1 million, with revenues in the Americas rising 14% and in the rest of the world by 4%. Revenues from masks and other accessories grew 16% to USD 165 million, the Americas growing 21% and the rest of the world 5%.

It was encouraging to see flow generator sales growth in America kick up to 14% from 4% in the second quarter.

With respect to future growth, there remains a very large undiagnosed and untreated population of people with sleep apnea. It is estimated 20% of adults in the USA have the condition and 7% are moderate to severe sufferers. This latter group stop breathing 15 or more times an hour while sleeping. This results in poor quality sleep, stress on the cardiovascular system and impacts the metabolic system. Around half of all cardiovascular patients suffer from sleep apnea, in turn making them much more likely to suffer heart failure. The high incidence of sleep apnea in the US is partly a function of high rates of obesity. The US Centre for Disease Control estimates 36% of the American adults are obese and forecasts this figure to climb to 42% by 2030.

ResMed should remain relatively insulated from any reductions in Western health budgets as the economic benefits of its products are indisputable. Health economists estimate untreated sleep apnea costs the USD 165 billion a year in reduced worker productivity, truck and car accidents and heart disease.

# ResMed Inc. RMD

**Sales USD Mil** 1,338 **Mkt Cap USD Mil** 5,176 **Industry** Medical Instruments & Supplies **Sector** Healthcare

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**Morningstar Rating** — **Last Price** 36.26 **Fair Value** — **Uncertainty** — **Economic Moat™** — **Stewardship** —  
per share prices in USD



Growth Rates		Compound Annual			
Grade: B		1 Yr	3 Yr	5 Yr	10 Yr
Revenue %	13.8	14.2	15.4	23.1	
Operating Income %	11.0	23.1	15.3	26.2	
Earnings/Share %	17.6	27.2	19.9	32.3	
Dividends %	—	—	—	—	
Book Value/Share %	34.1	17.7	18.4	30.4	
Stock Total Return %	26.4	17.0	11.3	16.6	
+/- Industry	13.5	7.4	8.3	9.5	
+/- Market	1.0	5.2	12.0	14.5	

Profitability Analysis		Current	5 Yr Avg	Ind	Mkt
Return on Equity %	14.4	12.6	13.6	22.8	
Return on Assets %	11.6	9.7	7.2	9.3	
Fixed Asset Turns	3.0	2.7	4.0	7.7	
Inventory Turns	2.8	2.4	3.1	17.0	
Revenue/Employee USD K	388.0	339.7*	—	1055.7	
Gross Margin %	59.3	58.5	51.8	39.7	
Operating Margin %	20.3	18.8	16.2	16.6	
Net Margin %	17.7	14.8	12.0	11.1	
Free Cash Flow/Rev %	22.0	10.3	12.7	0.1	
R&D/Rev %	8.1	0.1	—	9.5	

Financial Position		06-11 USD Mil	03-12 USD Mil
Cash		735	776
Inventories		201	183
Receivables		284	271
Current Assets		1292	1326
Fixed Assets		462	443
Intangibles		283	327
Total Assets		2069	2129
Payables		59	89
Short-Term Debt		0	1
Current Liabilities		209	257
Long-Term Debt		100	235
Total Liabilities		338	520
Total Equity		1731	1609

Valuation Analysis		Current	5 Yr Avg	Ind	Mkt
Price/Earnings	23.3	31.0	20.6	—	
Forward P/E	24.3	—	—	13.2	
Price/Cash Flow	15.3	22.4	13.3	—	
Price/Free Cash Flow	18.7	—	18.4	—	
Dividend Yield %	—	—	0.9	2.0	
Price/Book	3.2	3.1	2.8	—	
Price/Sales	4.1	4.1	2.4	—	
PEG Ratio	2.4	—	—	0.3	

2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	YTD	Stock Performance
-42.8	36.9	20.6	49.9	28.5	6.7	-28.6	39.5	32.5	-26.7	42.8	Total Return %
-19.4	10.5	11.6	46.9	14.9	3.2	9.9	16.1	19.7	-26.7	31.0	+/- Market
-28.9	-2.7	1.7	59.4	22.7	-13.9	3.9	9.3	25.7	-21.8	26.0	+/- Industry
—	—	—	—	—	—	—	—	—	—	0.0	Dividend Yield %
1022	1438	1734	2714	3743	4061	2837	3931	5316	3736	5176	Market Cap USD Mil

2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	TTM	Financials
204	274	339	426	607	716	835	921	1092	1243	1338	Revenue USD Mil
65.3	63.3	63.9	64.6	62.1	53.7	59.1	60.1	60.0	59.6	59.3	Gross Margin %
-51	67	85	97	131	90	143	190	240	267	271	Oper Income USD Mil
-25.1	24.6	25.2	22.9	21.6	12.6	17.1	20.7	22.0	21.5	20.3	Operating Margin %
38	46	57	65	88	66	110	146	190	227	236	Net Income USD Mil

0.28	0.33	0.41	0.46	0.58	0.43	0.70	0.95	1.23	1.44	1.56	Earnings Per Share USD
—	—	—	—	—	—	—	—	—	—	—	Dividends USD
136	138	140	150	154	157	157	154	155	157	152	Shares Mil
1.66	2.45	3.15	3.71	5.59	6.56	6.37	8.36	10.50	10.61	11.27	Book Value Per Share USD
36	59	77	71	99	91	138	239	188	283	361	Oper Cash Flow USD Mil
-28	-26	-57	-40	-103	-78	-76	-114	-62	-73	-66	Cap Spending USD Mil
7	34	19	31	-4	14	62	125	127	210	294	Free Cash Flow USD Mil

2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	TTM	Profitability
11.3	10.9	11.4	9.8	9.9	5.9	8.3	10.1	12.1	12.3	11.6	Return on Assets %
25.6	19.1	17.7	15.5	14.6	7.9	11.0	13.3	15.8	15.0	14.4	Return on Equity %
18.4	16.7	16.9	15.2	14.5	9.3	13.2	15.9	17.4	18.3	17.7	Net Margin %
0.61	0.65	0.68	0.65	0.68	0.63	0.63	0.63	0.70	0.67	0.65	Asset Turnover
2.0	1.6	1.5	1.6	1.4	1.3	1.3	1.4	1.3	1.2	1.3	Financial Leverage

2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	03-12	Financial Health
145	191	217	142	381	466	547	584	673	1084	1068	Working Capital USD Mil
123	113	113	59	116	87	94	94	0	100	235	Long-Term Debt USD Mil
193	286	362	474	738	931	1082	1115	1288	1731	1609	Total Equity USD Mil
0.64	0.40	0.31	0.12	0.16	0.09	0.09	0.08	—	0.06	0.15	Debt/Equity

2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	TTM	Valuation
26.3	28.3	29.7	40.5	37.0	65.4	24.1	23.3	25.0	17.4	23.3	Price/Earnings
—	—	—	—	—	—	—	—	—	1.0	—	P/E vs. Market
4.5	4.8	4.9	5.8	5.7	5.4	3.3	4.0	4.7	3.0	4.1	Price/Sales
4.7	4.3	4.1	5.2	4.4	4.0	2.9	3.1	3.3	2.4	3.2	Price/Book
26.3	22.7	20.7	46.5	34.1	43.7	13.6	21.1	22.6	11.2	15.3	Price/Cash Flow

Quarterly Results		Jun 11	Sep 11	Dec 11	Mar 12
Revenue USD Mil					
Most Recent Period		341.9	314.8	332.7	349.1
Prior Year Period		291.6	282.0	306.0	313.3
Rev Growth %					
Most Recent Period		17.3	11.6	8.7	11.4
Prior Year Period		15.7	14.2	11.2	12.4
Earnings Per Share USD					
Most Recent Period		0.37	0.33	0.42	0.44
Prior Year Period		0.34	0.36	0.37	0.34

Industry Peers by Market Cap		Mkt Cap USD Mil	Rev USD Mil	P/E	ROE%
ResMed Inc.		5176	1338	23.3	14.4
Covidien PLC		27471	11929	14.7	18.1
Koninklijke Philips		20984	30818	25.2	2.6

Major Fund Holders		% of shares
		—
		—
		—

\*3Yr Avg data is displayed in place of 5Yr Avg

TTM data based on rolling quarterly data if available; otherwise most recent annual data shown.

## Morningstar's Approach to Rating Stocks

### Our Key Investing Concepts

- ▶ Economic Moat™ Rating
- ▶ Discounted Cash Flow
- ▶ Discount Rate
- ▶ Fair Value
- ▶ Uncertainty
- ▶ Margin of Safety
- ▶ Consider Buying/Consider Selling
- ▶ Stewardship Grades

At Morningstar, we evaluate stocks as pieces of a business, not as pieces of paper. We think that purchasing shares of superior businesses at discounts to their intrinsic value and allowing them to compound their value over long periods of time is the surest way to create wealth in the stock market.

We rate stocks 1 through 5 stars, with 5 the best and 1 the worst. Our star rating is based on our analyst's estimate of how much a company's business is worth per share. Our analysts arrive at this "fair value estimate" by forecasting how much excess cash--or "free cash flow"--the firm will generate in the future, and then adjusting the total for timing and risk. Cash generated next year is worth more than cash generated several years down the road, and cash from a stable and consistently profitable business is worth more than cash from a cyclical or unsteady business.

Stocks trading at meaningful discounts to our fair value estimates will receive high star ratings. For high-quality businesses, we require a smaller discount than for mediocre ones, for a simple reason: We have more confidence in our cash-flow forecasts for strong companies, and thus in our value estimates. If a stock's market price is significantly above our fair value estimate, it will receive a low star rating, no matter how wonderful we think the business is. Even the best company is a bad deal if an investor overpays for its shares.

Our fair value estimates don't change very often, but market prices do. So, a stock may gain or lose stars based

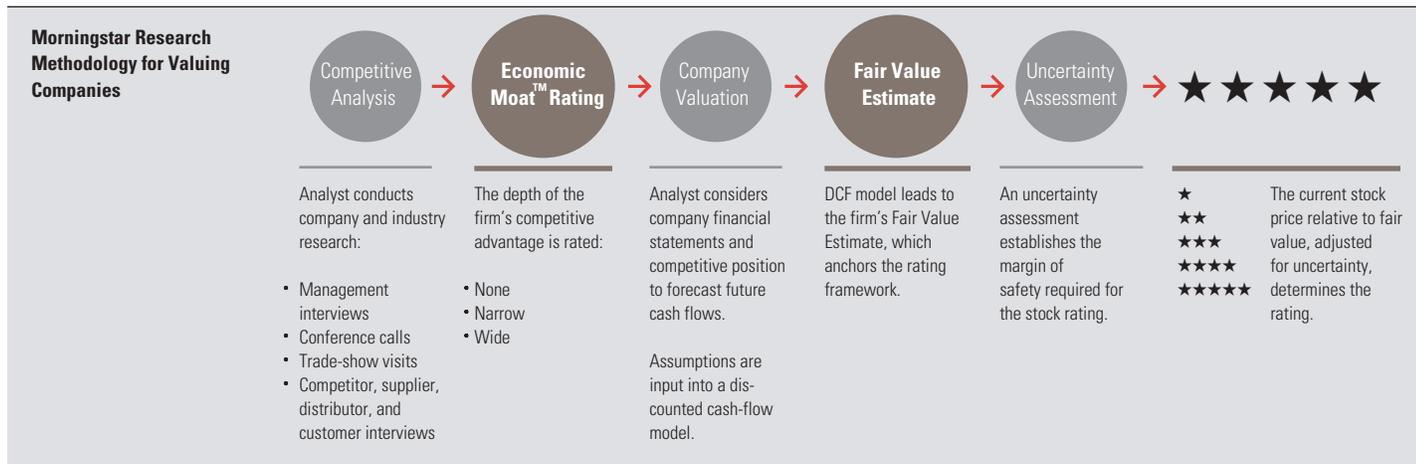
just on movement in the share price. If we think a stock's fair value is \$50, and the shares decline to \$40 without much change in the value of the business, the star rating will go up. Our estimate of what the business is worth hasn't changed, but the shares are more attractive as an investment at \$40 than they were at \$50.

Because we focus on the long-term value of businesses, rather than short-term movements in stock prices, at times we may appear out of step with the overall stock market. When stocks are high, relatively few will receive our highest rating of 5 stars. But when the market tumbles, many more will likely garner 5 stars. Although you might expect to see more 5-star stocks as the market rises, we find assets more attractive when they're cheap.

We calculate our star ratings nightly after the markets close, and issue them the following business day, which is why the rating date on our reports will always be the previous business day. We update the text of our reports as new information becomes available, usually about once or twice per quarter. That is why you'll see two dates on every Morningstar stock report. Of course, we monitor market events and all of our stocks every business day, so our ratings always reflect our analyst's current opinion.

### Economic Moat™ Rating

The Economic Moat™ Rating is our assessment of a firm's ability to earn returns consistently above its cost of capital in the future, usually by virtue of some competitive advantage. Competition tends to drive down such



## Morningstar's Approach to Rating Stocks (continued)

economic profits, but companies that can earn them for an extended time by creating a competitive advantage possess an Economic Moat. We see these companies as superior investments.

### Discounted Cash Flow

This is a method for valuing companies that involves projecting the amount of cash a business will generate in the future, subtracting the amount of cash that the company will need to reinvest in its business, and using the result to calculate the worth of the firm. We use this technique to value nearly all of the companies we cover.

### Discount Rate

We use this number to adjust the value of our forecasted cash flows for the risk that they may not materialize. For a profitable company in a steady line of business, we'll use a lower discount rate, also known as "cost of capital," than for a firm in a cyclical business with fierce competition, since there's less risk clouding the firm's future.

### Fair Value

This is the output of our discounted cash-flow valuation models, and is our per-share estimate of a company's intrinsic worth. We adjust our fair values for off-balance sheet liabilities or assets that a firm might have--for example, we deduct from a company's fair value if it has issued a lot of stock options or has an under-funded pension plan. Our fair value estimate differs from a "target price" in two ways. First, it's an estimate of what the business is worth, whereas a price target typically reflects what other investors may pay for the stock. Second, it's a long-term estimate, whereas price targets generally focus on the next two to 12 months.

### Uncertainty

To generate the Morningstar Uncertainty Rating, analysts consider factors such as sales predictability, operating leverage, and financial leverage. Analysts then classify their ability to bound the fair value estimate for the stock into one of several uncertainty levels: Low, Medium, High,

Very High, or Extreme. The greater the level of uncertainty, the greater the discount to fair value required before a stock can earn 5 stars, and the greater the premium to fair value before a stock earns a 1-star rating.

### Margin of Safety

This is the discount to fair value we would require before recommending a stock. We think it's always prudent to buy stocks for less than they're worth. The margin of safety is like an insurance policy that protects investors from bad news or overly optimistic fair value estimates. We require larger margins of safety for less predictable stocks, and smaller margins of safety for more predictable stocks.

### Consider Buying/Consider Selling

The consider buying price is the price at which a stock would be rated 5 stars, and thus the point at which we would consider the stock an extremely attractive purchase. Conversely, consider selling is the price at which a stock would have a 1 star rating, at which point we'd consider the stock overvalued, with low expected returns relative to its risk.

### Stewardship Grades

Our corporate Stewardship Rating represents our assessment of management's stewardship of shareholder capital, with particular emphasis on capital allocation decisions. Analysts consider companies' investment strategy and valuation, financial leverage, dividend and share buyback policies, execution, compensation, related party transactions, and accounting practices. Corporate governance practices are only considered if they've had a demonstrated impact on shareholder value. Analysts assign one of three ratings: "Exemplary," "Standard," and "Poor." Analysts judge stewardship from an equity holder's perspective. Ratings are determined on an absolute basis. Most companies will receive a Standard rating, and this is the default rating in the absence of evidence that managers have made exceptionally strong or poor capital allocation decisions.