

2 EVALUATING MANAGEMENT

Company COMMERCE BANCORP INC/NJ

(CBH)

08/22/03

		1993	1994	1995	1996	1997	1998	1999	2000	2001	2002	LAST 5 YEAR AVG.	TREND	
		1995											UP	DOWN
1	 % Pre-tax Profit on Sales (Net Before Taxes ÷ Sales) 	26.4	29.4	31.7	28.9	30.7	24.2	27.8	27.3	26.5	27.3	26.6	UP	
	B % Earned on Equity (E/S ÷ Book Value)	12.6	16.4	13.7	12.8	17.2	12.4	17.7	15.6	15.4	14.9	15.2		EVEN

PRICE-EARNINGS HISTORY as an indicator of the future

This shows how stock prices have fluctuated with earnings and dividends. It is a building block for translating earnings into future stock prices. **39.450** HIGH THIS YEAR 48.260 36.100 PRESENT PRICE LOW THIS YEAR D F Н А В C Ε G PRICE Earnings Price Earnings Ratio Dividend Year % Payout % High Yield Per Per Share HIGH A ÷ C LOW B ÷ C F ÷ C X 100 F ÷ B X 100 HIGH 1 OW Share 0.440 1 1998 24.0 15.1 0.71 33.8 21.2 61.9 2.9 2 1999 23.8 18.5 1.08 22.0 17.1 0.420 38.8 2.3 3 1.25 0.490 2000 35.4 15.4 28.4 12.4 39.3 3.2 4 2001 39.6 26.0 1.51 26.2 17.2 0.550 36.4 2.1 5 2002 24.7 17.7 50.5 36.1 2.04 0.600 29.4 1.7 TOTAL 6 135.1 111.1 85.6 205.8 7 **AVERAGE** 22.2 27.0 17.1 41.2 AVERAGE PRICE EARNINGS RATIO 9 CURRENT PRICE EARNINGS RATIO 17.0 8 22.1 Proj. P/E [14.79] Based on Next 4 qtr. EPS [2.67] Current P/E Based on Last 4 gtr. EPS [2.32] **EVALUATING RISK and REWARD over the next 5 years** Assuming one recession and one business boom every 5 years, calculations are made of how high and how low the stock might sell. The upside-downside ratio is the key to evaluating risk and reward. A HIGH PRICE -- NEXT 5 YEARS Avg. High P/E _____27.0 20.4 X Estimate High Earnings/Share 4.67 95.3 = Forecast High Price \$ (3D7 as adj.) (4A1) **B LOW PRICE -- NEXT 5 YEARS** 17.1 13.6 2.04 27.7 (a) Avg. Low P/E X Estimated Low Earnings/Share = \$ (3E7 as adj.) 22.2 (b) Avg. Low Price of Last 5 Years = (c) Recent Severe Market Low Price = 26.0 0.660 20.7 Present Divd. = (d) Price Dividend Will Support 0.032 (H) High Yield 22.2 Selected Estimate Low Price = \$ C ZONING 95.3 (4B1) 73.1 High Forecast Price Minus 22.2 Low Forecast Price Equals Range. 1/3 of Range = 24.4 (4A1) (4B1) (4CD) (C)22.2 46.6 (4C2) Lower 1/3 = (4B1) to (Buy) (4C3) Middle 1/3 = 46.6 70.9 to _ (Maybe) 70.9 95.3 (4C4) Upper 1/3 = to (4A1) (Sell) 39.450 Buy Present Market Price of is in the Range (4C5) D UP-SIDE DOWN-SIDE RATIO (Potential Gain vs. Risk of Loss) High Price (4A1) 95.3 Minus Present Price 39.450 55.9 3.2 To 1 39.450 Minus Low Price (4B1) 22.2 Present Price 17.3 (4D) E PRICE TARGET (Note: This shows the potential market price appreciation over the next five years in simple interest terms.) 95.3 High Price (4A1) 141.6 2.416) X 100 = (241.6 % Appreciation) - 100 = 39.450 (4E) Present Market Price Relative Value: 76.9% Proj. Relative Value: 66.9% **5** 5-YEAR POTENTIAL This combines price appreciation with dividend yield to get an estimate of total return. It provides a standard for comparing income and growth stocks. Note: Results are expressed as a simple rate; use the table below to convert to a compound rate. A Present Full Year's Dividend \$ 0.660 1.7 0.017 X 100 = Present Yield or % Returned on Purchase Price Present Price of Stock \$ 39.450 (5A) B AVERAGE YIELD OVER NEXT 5 YEARS 3.53 X Avg. % Payout Avg. Earnings Per Share Next 5 Years (3G7) 41.2 145.4 3.7 % (5B) 39.450 Present Price \$ C ESTIMATED AVERAGE ANNUAL RETURN OVER NEXT FIVE YEARS P.A.R. Tot. Ret. 5 Year Appreciation Potential (4E) 141.6 Average Yield 2.4% 2.0% 28.3 5 % Annual Appreciation 15.0% 19.3% Average Yield (5B) 3.7 % 21.3% Average Total Annual Return Over the Next 5 Years 17.4% % Compd Ann Rate of Ret (5C) 32.0 %

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CO	MME	RCE	BA	NCC)RP	NYSE-0	CBH P	ecent Rice	37.8	4 P/E RATI	o 15 .	6 (Traili	ng: 17.3) an: 16.0)	RELATIVI P/E RATI		5 DIV'D YLD	1.7	7%	/ALUI LINE				
TIMELI	vess 3	B Lowered	5/23/03	High: Low:	4.2 2.4	5.1 3.9	7.1	8.0 4.9	10.9 6.6	17.9 9.0	24.0 15.1	23.8 18.5	35.4 15.4	39.6 26.0	50.5 36.1	45.8 36.2				t Price 2007			
AFET		2 Raised 3/		LEGEN	-				0.0	0.0				20.0		00.2			2006	2007	120		
ECHN		Lowered	5/16/03	5-for-4 sp	elative Pric olit 7/98	e Strength																	
		= Market)	NS	2-for-1 sp Options:	Yes	ates recess	cion							2	for-1						-64		
	Price		nn'l Total Return	Jilaucu							E (11 •					48		
	105 (+	175%) 110%)	30% 22%								5-for-	4											
	r Decis	ions								_											20 20 16		
o Buy	JAS 010	0 1 0	JFM 100								H. 11		11								10		
o Sell		2 0 0	0 0 0						,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	ull,								% то	T. RETUR	RN 4/03	_8		
nstitu	tional I 202002	Decisior 302002	1S 4Q2002	Percen	↓ ıt 12 -			լին ահում	11111111111111111111111111111111111111										THIS STOCK	VL ARITH. INDEX			
o Buy o Sell	113 88	108 104	105 91	shares														1 yr. 3 yr.	-16.4 111.1	-16.0 -0.1	Ε		
lld's(000) 987		40711 1989	44120 1990	1991	1992		<u> </u> 1994				1998	<u> </u> 1999	[t][[]]] 2000	2001	2002	2003	2004	5 yr.	69.8 E LINE PU	7.7 PINC	06-08		
.34	.42	.43	.18	.28	.42	1993	.71	1995 .67	1996 .68	1997 .82	.90	1.09	1.25	1.51	2.04	2003	3.00		s per sh ⁴	,	4.0		
.18	.16	.19	.22	.11	.12	.14	.18	.20	.22	.28	.42	.42	.48	.55	.60	.66	.74	Div'ds D	Decl'd per	sh ^B ∎	1.		
3.14	3.51 11.25	3.65	3.05 15.13	3.30 15.14	3.43 21.51	3.90 23.36	3.71 28.11	4.49	4.47 38.87	5.19 46.86	5.67 53.04	5.88 60.67	7.75	9.70 65.63	13.53 67.83	15.40 71.50	18.00 74.00		alue per sl n Shs Out		30.1 83.0		
10.3	9.0	8.5	14.3	7.6	8.1	8.4	7.8	9.4	11.6	15.3	21.5	19.0	18.9	22.7	21.8		ures are		n'I P/E Rat	•	20		
.69	.75	.64	1.06	.49	.49	.50	.51	.63	.73	.88	1.12	1.08	1.23	1.16	1.19		e Line nates		P/E Ratio		1.		
5.3%	4.3%	5.3%	8.6%	5.4%	3.5%	3.1%	3.3%	3.2%	2.7%	2.2%	2.2%	2.0%	2.1%	1.6%	1.4%			-	n'l Div'd Y		1.1		
						2032.6 691.3	2291.3 789.9	2415.9 894.2	2862.0 1081.8	3939.0 1390.0	4894.1 1905.0	6635.8 2922.7	8296.5 3638.6	11364 4516.4	16404 5731.9	21500 7000	27000 8350		sets (\$mi \$mill)	")	500 140		
						69.7	90.5	95.3	108.5	147.1	173.7	244.4	296.9	401.3	572.8	735	910	Net Inte	rest Inc (\$,	17		
						6.0	4.2	2.2	3.0 30.0	4.7	5.9 89.0	9.2 114.6	13.9 150.8	26.4 196.8	33.2 257.5	32.0 320	42.0 395		ss Prov'n rest Inc (\$	<u>, ,</u>	7:		
Leases, Uncapitalized: Annual rentals \$21.8 mill No Defined Benefit Pension Plan						57.9	71.9	77.7	94.1	137.9	182.0	252.5	315.4	420.0	579.2	750	920		rest Exp (,	17		
d Sta	ck None		Yfd Div'd	Nono		14.6	20.4	23.5	26.6	40.3	49.3	66.0	80.0	103.0	144.8	180	230		it (\$mill)		4 33.5		
				NULLE		37.0% .72%	36.3% .89%	36.3%	35.8% .93%	34.9% 1.02%	34.1% 1.01%	32.2% .99%	32.4% .96%	32.1% .91%	33.5% .88%	33.5% .85%	33.5% .85%		Tax Rate on Total A	ssets	33.3 .8(
ommo s of 5/		69,110,7	15 shs.			23.0	23.0	23.0	23.0	23.0	23.0	23.0	23.0	23.0	200.0	200	200	Long-Te	rm Debt (\$mill)	5		
MARKET CAP: \$2.6 billion (Mid Cap) 99.2						111.9 4.9%	162.0 6.7%	181.4 6.3%	250.8 6.4%	300.7 6.1%	356.8 5.4%	492.2 5.9%	636.6 5.6%	918.0 5.6%	1100 5.0%	1330 5.0%		uity (\$mill) to Total A	,	25 5.0			
	S(\$Mill.)	-	2001		3/31/03	4.9%	4.9%	37.0%	37.8%	35.3%	38.9%	44.0%	43.9%	39.7%	34.9%	32.5%	31.0%		Tot Asse		28.0		
oans unds	. ,				5898.7 61.0	14.7%	18.2%	14.5%	14.7%	16.1%	16.4%	18.5%	16.3%	16.2%	15.8%	16.5%	17.0%		on Shr. Eq		16.0		
ecurit		55	67.7 8	896.3	9986.1	10.7% 33%	14.0% 28%	10.6%	10.5% 32%	10.8% 35%	8.8% 47%	11.9% 36%	10.2%	10.6% 34%	11.4% 28%	12.0% 26%	13.0% 24%		d to Com Is to Net F		12.5 21		
ther	ITIES(\$		79.6 1	775.8	1852.3				Bancorp,										e-offs: .1				
eposi	ts	í 101	85.6 14		6231.9	cial, ar	nd trust s	services	through it	s bankin	ig subsid	iaries, wl	hich in-						5% of to				
ong-T	Borrowe erm Del	ot	23.0	391.6 200.0	109.6 200.0	clude Commerce Bank; Commerce Bank/Pennsylvania; and Com- merce Bank/Shore. Serves NJ, PA, NY, and DE through 224 bank-									performing assets: .11%. Has about 6,000 employees. Off. & di own 13.0% of stock (4/03 proxy). Chrmn. & Pres.: Vernon W. Hi II. Inc.: NJ. Add.: 1701 Route 70 East, Commerce Atrium, Cher								
et Wo ther	orun	2	53.9	918.0 345.6	953.6 303.0				 include consume 										ommerce mmerceo				
otal Dan Li	oss Res		63.7 16 67.0	404.0 1 90.7	7798.1 94.7	-	merc		Banc	-		op-no							these				
NNUA	L RATE	S Past	Pa	st Est'd	i '00-'02	grov	wth c	ontin	ues.	Utiliz	ing it	s î"gro	wth	will	also 1	r ise . /	And,	althou	ıgh no	oninte	eres		
oans ⁻	je (per sh)	7.5	% 20.	5% 1	' 06-'08 5.5%				ng str ur 43%										iain hi ings, t				
arning ivider	gs nds	18.5 13.5	% 17. % 18.	0% 19 5% 10	9.5% 0.5%				its in										rate tl				
Book Value 12.0% 17.0% 19.5% Total Assets 10.5% 19.0% 22.0%						lion. Commerce has been able to translate its impressive balance sheet growth into									previous two years. These good-quality shares remain a								
al-			(\$Mill.)		Full				e gair										ment				
dar	Mar.31			Dec. 31		the	33%	share	-net a	dvan	ce. Co	omme	rce's						merce				
000 001	3155 3795	3406 4054	3608 4261	3639 4516					ch ex ense g					earnings gains and modest dividend yield should continue to prop up its stock price									
02 4830 5179 5457 5732 theless, credit quality has remained									ined	Moreover, these shares have wide appreci													
2003 5898 6200 6500 7000 strong, as nonperforming asset 2004 7300 7600 7950 8350 .13% of total assets.								issets	were	only	ation potential out to 2006–2008, based upon our earnings projections.												
al-		ARNINGS P			Full	The	con	npany	y's ag					Ĥow	ever,	thes	e sha	åres e	do ha				
dar)00	Mar.31 .30	Jun. 30 .31	Sep. 30 .32		Year 1.25				ins a tends					head few					with hallen				
001	.35	.37	.39	.32 .41	1.51	in 2	2003,	as it	energ	getica	lly m	oves	into	camp	aign	dona	tions	of	the o	compa	any		
)02)03	.45 .60	.49 .62	.53 .63	.57 .65	2.04 2.50	Broo	klyn,	Que	ens,	Štate	n Isl	and,	and	capit	al-ma	rkets	unit,	which	ı does	busi	ines		
003	.00 .69	.02	.03	.81	3.00				ounty, hire 9										hers h al exp				
al-		TERLY DIV												tioned whether some capital expenditures should be re-classified as ongoing ex penses. The stock has backed off its high									
dar)99	Mar.31 .10	Jun.30			Year .42				iches, d our										ked of ese is				
000	.117	.105 .123	.123	3 .123	.48	tima	ate by	a ni	ckel, t	to \$2.	50. C	omme	rce's	also	becaus	sĕ of t	the hi	gh va	luatio	n affo	orde		
001 002	.138 .15	.138 .15			.55 .60				t bas										bank s	stock.	Βu		
	.15	.165		.15	.00				illow i 5%. A						s still sh Esp			ally ol		iy 30,	20		
003									I-June. N									Financia			B++		
003 Dilut	ed earni	ngs. 200	1 quarter	iy earnin	gs (B)	INEXT UNIT	uenu me	cung mit		on on ,	(0)	nono, aa	usicu iu	31001 30		1 001	inpany s	Financia	al Streng				
Dilut not su		al due to			rn- date	early Jul	ly. Appro	ximate di	vidend pa July, Oc	yment	(0)	liono, adj		1 51001 50		Sto	ck's Pric	ce Stabili th Persis	ty -		90 100		

adates: 19th of January, April, July, October. © 2003, Value Line Publishing, Inc. All rights reserved. Factual material is obtained from sources believed to be reliable and is provided without warranties of any kind. THE PUBLISHER IS NOT RESPONSIBLE FOR ANY ERRORS OR OMISSIONS HEREIN. This publication is strictly for subscriber's own, non-commercial, internal use. No part of it may be reproduced, resold, stored or transmitted in any printed, electronic or other form, or used for generating or marketing any printed or electronic publication, service or product.

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