

## **2** EVALUATING MANAGEMENT

Company HARLEY-DAVIDSON, INC.

(HDI)

												LAST 5	TREND	
		1993	1994	1995	1996	1997	1998	1999	2000	2001	2002	YEAR AVG.	UP	DOWN
	% Pre-tax Profit on Sales (Net Before Taxes ÷ Sales)	13.6	13.5	13.0	14.9	15.7	16.3	16.3	17.2	18.8	20.8	17.9	UP	
	% Earned on Equity (E/S ÷ Book Value)	23.0	21.8	22.2	21.3	20.7	20.4	22.7	23.5	24.6	25.9	23.4	UP	

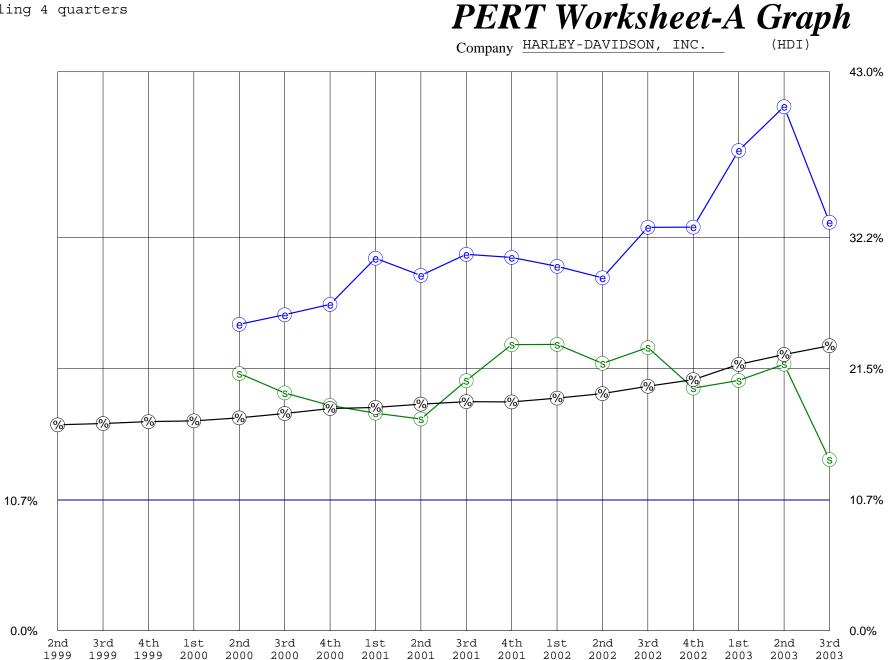
## PRICE-EARNINGS HISTORY as an indicator of the future

This shows how stock prices have fluctuated with earnings and dividends. It is a building block for translating earnings into future stock prices. 47.170 HIGH THIS YEAR 52,510 35.010 PRESENT PRICE LOW THIS YEAR D F н А В C Ε G PRICE Earnings Price Earnings Ratio Dividend Year % Payout % High Yield Per Per Share HIGH LOW B ÷ C F ÷ C X 100 F ÷ B X 100 HIGH 1 OW Share 0.080 1 1998 23.8 12.5 0.69 34.5 18.1 11.6 0.6 2 1999 32.0 21.3 0.86 37.1 24.7 0.090 10.4 0.4 3 2000 50.6 29.5 1.09 46.3 27.0 0.100 9.2 0.3 4 2001 56.0 32.0 1.43 39.2 22.4 0.120 8.4 0.4 5 2002 57.3 29.9 7.3 42.6 1.92 22.2 0.140 0.3 TOTAL 6 137.9 187.0 114.4 46.9 7 **AVERAGE** 27.6 37.4 22.9 9.4 AVERAGE PRICE EARNINGS RATIO 9 CURRENT PRICE EARNINGS RATIO 8 30.2 19.7 Proj. P/E [17.76] Based on Next 4 qtr. EPS [2.66] Current P/E Based on Last 4 gtr. EPS [2.40] **EVALUATING RISK and REWARD over the next 5 years** Assuming one recession and one business boom every 5 years, calculations are made of how high and how low the stock might sell. The upside-downside ratio is the key to evaluating risk and reward. A HIGH PRICE -- NEXT 5 YEARS Avg. High P/E \_\_\_\_\_37.4 26.9 3.97 106.8 X Estimate High Earnings/Share = Forecast High Price \$ (3D7 as adj.) (4A1) **B LOW PRICE -- NEXT 5 YEARS** 22.9 19.0 1.92 36.4 X Estimated Low Earnings/Share (a) Avg. Low P/E = \$ (3E7 as adj.) 27.6 (b) Avg. Low Price of Last 5 Years = (3B7) (c) Recent Severe Market Low Price = 32.0 0.160 25.0 Present Divd. = (d) Price Dividend Will Support 0.006 (H) High Yield 27.6 Selected Estimate Low Price C ZONING 106.8 (4B1) 27.6 High Forecast Price Minus Low Forecast Price Equals 79.2 19.8 Range, 1/3 of Range = (4A1) (4B1) (4CD) (C)27.6 47.4 (4C2) Lower 1/3 = (4B1) to (Buy) Note: Ranges changed to 25%/50%/25% (4C3) Middle 1/3 = 47.4 87.0 to (Maybe) 87.0 106.8 (4C4) Upper 1/3 = to (4A1) (Sell) 47.170 Buy Present Market Price of is in the Range (4C5) D UP-SIDE DOWN-SIDE RATIO (Potential Gain vs. Risk of Loss) High Price (4A1) 106.8 Minus Present Price 47.170 59.6 3.0 To 1 47.170 Minus Low Price (4B1) 27.6 Present Price 19.6 (4D) E PRICE TARGET (Note: This shows the potential market price appreciation over the next five years in simple interest terms.) 106.8 High Price (4A1) 126.4 2.264 ) X 100 = ( 226.4 % Appreciation ) - 100 = 47.170 (4E) Present Market Price Relative Value: 65.2% Proj. Relative Value: 58.8% **5** 5-YEAR POTENTIAL This combines price appreciation with dividend yield to get an estimate of total return. It provides a standard for comparing income and growth stocks. Note: Results are expressed as a simple rate; use the table below to convert to a compound rate. A Present Full Year's Dividend \$ 0.160 0.3 0.003 X 100 = \_Present Yield or % Returned on Purchase Price Present Price of Stock \$ 47.170 **B AVERAGE YIELD OVER NEXT 5 YEARS** 3.25 X Avg. % Payout Avg. Earnings Per Share Next 5 Years 9.0 (3G79.4 29.3 0.6 % (5B) 47.170 Present Price \$ C ESTIMATED AVERAGE ANNUAL RETURN OVER NEXT FIVE YEARS Tot. Ret. P.A.R. 5 Year Appreciation Potential (4E) 126.4 Average Yield 0.4% 0.3% 25.3 5 % Annual Appreciation 14.1% 17.8% Average Yield (5B) 0.6 % 18.1% Average Total Annual Return Over the Next 5 Years % Compd Ann Rate of Ret 14.5% (5C) 25.9 % © 1996, National Association of Investors Corporation: 711 West Thirteen Mile Road, Madison Hots., Michigan 48071

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