

2 EVALUATING MANAGEMENT

Company O'REILLY AUTOMOTIVE, INC.

(ORLY)

12/22/03

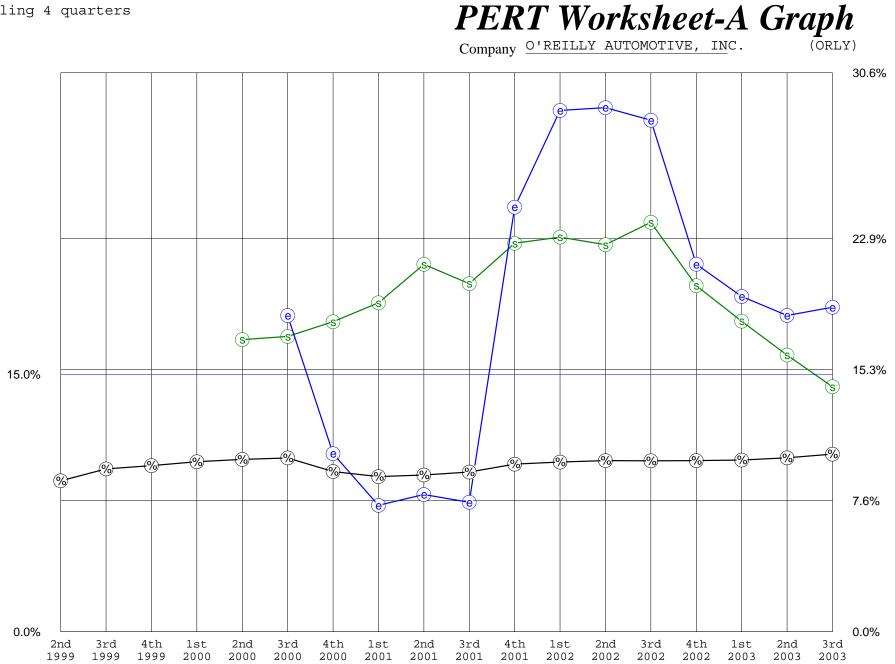
	1993	1994	1995	1996	1997	1998	1999	2000	2001	2002	LAST 5	TREND	
		1994	1995	1990	1997	1990	1999	2000	2001	2002	YEAR AVG.	UP	DOWN
% Pre-tax Profit on Sales (Net Before Taxes ÷ Sales)	9.4	10.5	11.1	11.6	11.9	8.1	9.7	9.3	9.8	10.0	9.4	UP	
8 % Earned on Equity (E/S ÷ Book Value)	14.9	15.8	12.2	12.2	12.6	13.9	11.6	11.1	12.0	12.6	12.2	EVEN	

PRICE-EARNINGS HISTORY as an indicator of the future

This shows how stock prices have fluctuated with earnings and dividends. It is a building block for translating earnings into future stock prices. **38.790** HIGH THIS YEAR 44,900 22,910 PRESENT PRICE LOW THIS YEAR D F н А В C Ε G PRICE Earnings Price Earnings Ratio Dividend Year % Payout % High Yield Per Per Share HIGH LOW B ÷ C F ÷ C X 100 HIGH 1 OW Share F ÷ B X 100 0.000 1 1998 24.2 12.3 0.71 34.1 17.3 0.0 0.0 2 1999 27.3 17.9 0.92 29.7 19.5 0.000 0.0 0.0 3 0.000 2000 27.3 8.3 1.00 27.3 8.3 0.0 0.0 4 2001 38.4 15.5 1.26 30.5 12.3 0.000 0.0 0.0 5 2002 37.3 15.8 24.1 1.53 24.4 0.000 0.0 0.0 TOTAL 6 78.1 146.0 73.2 0.0 7 **AVERAGE** 15.6 29.2 14.6 0.0 AVERAGE PRICE EARNINGS RATIO 9 CURRENT PRICE EARNINGS RATIO 8 21.9 22.0 Proj. P/E [19.17] Based on Next 4 qtr. EPS [2.02] Current P/E Based on Last 4 gtr. EPS [1.76] **EVALUATING RISK and REWARD over the next 5 years** Assuming one recession and one business boom every 5 years, calculations are made of how high and how low the stock might sell. The upside-downside ratio is the key to evaluating risk and reward. A HIGH PRICE -- NEXT 5 YEARS Avg. High P/E _____29.2 23.4 X Estimate High Earnings/Share 82.8 3.54 = Forecast High Price \$ (3D7 as adj.) (4A1) **B LOW PRICE -- NEXT 5 YEARS** 14.6 15.1 1.53 23.1 (a) Avg. Low P/E X Estimated Low Earnings/Share = \$ (3E7 as adj.) 15.6 (b) Avg. Low Price of Last 5 Years = (c) Recent Severe Market Low Price = 15.5 0.000 0.0 Present Divd. = (d) Price Dividend Will Support 0.000 (H) High Yield 23.1 Selected Estimate Low Price (4B1) C ZONING 82.8 23.1 High Forecast Price Minus Low Forecast Price Equals 59.7 14.9 Range, 1/3 of Range = (4A1) (4B1) (4CD) (C)23.1 38.0 (4C2) Lower 1/3 = (4B1) to (Buy) Note: Ranges changed to 25%/50%/25% (4C3) Middle 1/3 = 38.0 67.9 to (Maybe) 67.9 82.8 (4C4) Upper 1/3 = to (4A1) (Sell) 38.790 Hold Present Market Price of is in the Range (4C5) D UP-SIDE DOWN-SIDE RATIO (Potential Gain vs. Risk of Loss) High Price (4A1) 82.8 Minus Present Price 38.790 44.0 2.8 To 1 38.790 Minus Low Price (4B1) 23.1 Present Price 15.7 (4D) E PRICE TARGET (Note: This shows the potential market price appreciation over the next five years in simple interest terms.) 82.8 High Price (4A1) 113.5) X 100 = (2.135 213.5 % Appreciation) - 100 = 38.790 Present Market Price (4E) Relative Value: 100.5% Proj. Relative Value: 87.5% 5 **5-YEAR POTENTIAL** This combines price appreciation with dividend yield to get an estimate of total return. It provides a standard for comparing income and growth stocks. Note: Results are expressed as a simple rate; use the table below to convert to a compound rate. A Present Full Year's Dividend \$ 0.000 0.0 0.000 X 100 = _Present Yield or % Returned on Purchase Price Present Price of Stock 38.790 \$ **B AVERAGE YIELD OVER NEXT 5 YEARS** 2.68 X Avg. % Payout Avg. Earnings Per Share Next 5 Years (3G7) 0.0 0.0 0.0 % (5B) 38.790 Present Price \$ C ESTIMATED AVERAGE ANNUAL RETURN OVER NEXT FIVE YEARS P.A.R. Tot. Ret. 5 Year Appreciation Potential (4E) 113.5 Average Yield 0.0% 0.0% 22.7 5 % Annual Appreciation 11.9% 16.4% Average Yield (5B) 0.0 % 16.4% Average Total Annual Return Over the Next 5 Years % Compd Ann Rate of Ret 11.9% (5C) 22.7

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