

of earthmoving equipment. Major markets include road building, mining, logging, agriculture, petroleum, and general construction. Products include tractors, scrapers, graders, compactors, loaders, off-highway truck engines, and pipelayers. Also makes diesel & turbine engines and lift trucks. Foreign sales: 53% of 2006 total; re9.3%. Has about 94,595 employees. Officers & directors own 2.0% of common stock; Capital Research and Management Co., 5.9% (4/06 proxy). Chairman & CEO: James W. Owens. Incorporated: Delaware, Address: 100 N.E. Adams St., Peoria, Illinois 61629, Telephone: 309-675-1000. Internet: www.cat.com

16210 19252 **ANNUAL RATES** Est'd '04-'06 Past Past 10 Yrs. 10.5% to '10-'12 10.5% of change (per sh) **5 Yrs.** 13.5% Sales "Cash Flow" 10.5% 11.0% 18.0% 14.0% 15.5% 25.0% 7.5% 7.5% Earnings Dividends Book Value 13.0% 10.0% 12.5% 19.0%

20856

3990

7688

4532

**Current Assets** 

Accts Payable Debt Due

Current Liab

2490

23093

4085

9616

22790

3471 10068

19092

Book value 10.070 1.070 10.070					
Cal- endar	QU Mar.31		SALES (\$1 Sep.30		Full Year
2004	6467	7564	7649	8571	30251
2005	8339	9360	8977	9663	36339
2006	9392	10605	10517	11003	41517
2007	9550	11000	10900	11100	42550
2008	10200	11450	11350	11500	44500
Cal-	EARNINGS PER SHARE A				Full
endar	Mar.31	Jun.30	Sep.30	Dec.31	Year
2004	.60	.80	.71	.77	2.88
2005	.82	1.08	.94	1.20	4.04
2006	1.20	1.52	1.21	1.32	5.25
2007	1.20	1.55	1.30	1.50	5.55
2008	1.35	1.70	1.50	1.70	6.25
Cal-	QUARTERLY DIVIDENDS PAID B=				Full
endar	Mar.31	Jun.30	Sep.30	Dec.31	Year
2003	.175	.175	.175	.185	.71
2004	.185	.185	.205	.205	.78
2005	.205	.205	.25	.25	.91
2006	.25	.25	.30	.30	1.10
2007	.30				

Good diversity should allow Caterpillar to record another record sales year. In 2007, domestic sales may well fall from 2006 levels. Higher interest rates have caused a slowdown in the housing sector, which will likely persist to yearend and hurt machinery demand. Engine volume should be sharply lower since onhighway truck demand has dried up. Fleet operators prebought trucks in the years leading up to tougher 2007 federal emissions standards. CAT will spend this year rolling out cleaner engines. Next year, we look for truck engine sales to improve, as customers start to consider tighter pollution controls slated for 2010. Fortunately for CAT, other markets are healthier. The nonresidential construction, mining, energy, power, infrastructure, marine and industrial sectors are all faring well in the Americas, Europe, Africa, the Middle East and Asia/Pacific. Expansion in China and India, and logistics and remanufacturing business will help to lift sales near \$42.5 billion this year. The company may well achieve its \$50 billion sales goal by 2010. Management is focused on operating

blue chip equity. efficiency, with the aim of lifting David M. Reimer

share net. This year, and beyond, in light of easing sales growth, stubbornly high commodities expense and increased business investment, CAT will extend its successful production system initiative across all operations. More specific, management wants to trim inventory and speed up inventory turns, improve manufacturing and office processes, implement lean practices, up employee productivity, and among other efforts, enhance supply chain efficiency. Ample cash flow will provide for substantial common stock buybacks over the next few years, lending additional support to the share-net advance. We look for respectable earnings gains to \$5.55 (up 5.7%) 2007 and \$6.25 (12.6%) in 2008. (At the \$50 billion sales goal, the company is capable of earning close to \$8.00 a share.) The stock is ranked to lag the yearahead market, but potential total returns to 2010-2012 are modestly above the Value Line average. We caution, however, that a significant global economic downturn, which we don't expect, would place notable downward pressure on this April 27, 2007

(A) Primary earnings through 1996, then diluted. Excludes net nonrecurring losses: '91, 34¢; '92, \$2.75; '93, 4¢; '03, 6¢; 3Q, '06, 8¢. Includes 15¢ in restructuring and Challenger

Tractor sale charges in '01. Next earnings report due late July. **(B)** Dividends historically paid around the 20th of Feb., May, Aug., Nov. Div'd reinvestment plan available. (C) Includes intangibles. In '06: \$2.29 bill., \$3.55/sh. **(D)** In millions, adjusted for splits. **(E)** Ac-

Company's Financial Strength Stock's Price Stability A+ 70 Price Growth Persistence 80 **Earnings Predictability** 65